

**FY2019 Board of Education's Draft General Fund Budget  
Summary of Changes from FY2018 Budgeted Revenues & Expenditures**

|             |           |   | Amount      | Cumulative Amount    | Page #     | Item # |
|-------------|-----------|---|-------------|----------------------|------------|--------|
| <b>I.</b>   |           | <b>ANTICIPATED INCREMENTAL GENERAL FUND REVENUE</b>   |             | <b>\$5,004,145</b>   |            |        |
|             | <b>1</b>  | - Local Revenue - Preliminary County Maintenance of Effort Requirement (estimate based on +8.75.00 FTE) | \$1,300,288 | \$4,004,145          | 1          |        |
|             | <b>2</b>  | - Local Revenue - Potential Additional Funding Request to the County                                    | \$2,756,795 |                      | 1          |        |
|             | <b>3</b>  | - Local Revenue - HB150 - Removal of FY18 Disparity Grant County Requirement Above MOE (\$52,938)       | (\$52,938)  |                      | 1          |        |
|             | <b>4</b>  | - State Revenue (preliminary draft estimate of increase to State Aid)                                   | \$1,000,000 | \$1,000,000          | 1          |        |
|             | <b>5</b>  | - Other Revenue - Miscellaneous Revenue   | (\$50,000)  | \$0                  | 1          |        |
|             | <b>6</b>  | - Other Revenue - Recovery of Costs   | \$50,000    |                      | 1          |        |
| <b>II.</b>  |           | <b>POSITION CHANGES FOR FY2019 BUDGET</b>   |             | <b>\$1,077,819</b>   |            |        |
|             | <b>A.</b> | <b>Positions from New Initiatives Added During FY2018 -</b>   |             | <b>\$1,906,030</b>   |            |        |
|             | <b>1</b>  | - 1.0 - High School AP Position   | \$85,000    |                      | 3          | 8      |
|             | <b>2</b>  | - 9.5 - Pre-K Teacher Positions (reference lines II, C, 1-3)  | \$475,000   |                      | 7          | 1      |
|             | <b>3</b>  | - 5.0 - Pre-K Teacher Positions (planning to add 2nd semester FY18 - reference lines II, D, 2)          | \$250,000   |                      | 7          | 1      |
|             | <b>4</b>  | - 8.5 - Pre-K Paraprofessional Positions (reference lines II, C, 1-3)                                   | \$187,000   |                      | 8          | 20     |
|             | <b>5</b>  | - 5.0 - Pre-K Paraprofessional Positions (planning to add 2nd semester FY18)                            | \$110,000   |                      | 8          | 20     |
|             | <b>6</b>  | - 2.0 - Special Ed Teacher Positions (added in FY18 from Non-Public Savings - ref. line IV, A, 35)      | \$100,000   |                      | 17         | 3      |
|             | <b>7</b>  | - Social Security & Workers Compensation Adjustment for new positions                                   | \$96,855    |                      | 32         | 2, 3   |
|             | <b>8</b>  | - Medical Insurance Adjustment for new positions  | \$602,175   |                      | 32         | 4      |
|             | <b>B.</b> | <b>New Positions for FY2019 -</b>   |             | <b>\$1,702,559</b>   |            |        |
|             | <b>1</b>  | - 5.0 - Pre-K Teacher Positions (new for FY19 - reference lines II, D, 2)                               | \$250,000   |                      | 7          | 1      |
|             | <b>2</b>  | - 3.0 - Contingency Teacher Positions   | \$150,000   |                      | 7          | 16     |
|             | <b>3</b>  | - 5.0 - Pre-K Paraprofessional Positions (6.5 hours/day positions)                                      | \$102,500   |                      | 8          | 20     |
|             | <b>4</b>  | - 4.0 - ELL Teacher Positions   | \$200,000   |                      | 10         | 4      |
|             | <b>5</b>  | - 4.0 - Mentor Resource Teacher Positions (absorb from Title II)  | \$320,000   |                      | 14         | 1      |
|             | <b>6</b>  | - 1.0 - Pupil Personnel Worker Position (reference lines II, D, 3)                                      | \$80,000    |                      | 22         | 1      |
|             | <b>7</b>  | - 1.0 - Social Worker Position  | \$60,000    |                      | 22         | 2      |
|             | <b>8</b>  | - Social Security & Workers Compensation Adjustment for new positions                                   | \$93,284    |                      | 32         | 2, 3   |
|             | <b>9</b>  | - Medical Insurance Adjustment for new positions  | \$446,775   |                      | 32         | 4      |
|             | <b>C.</b> | <b>Savings from Position Eliminations and Redeployments During FY2018 -</b>                             |             | <b>(\$1,594,450)</b> |            |        |
|             | <b>1</b>  | - Redeploy -11.0 K-5 Teacher Positions  | (\$550,000) |                      | 7          | 2      |
|             | <b>2</b>  | - Redeploy -3.0 FY18 Contingency Teacher Positions (2.0 - K-5 & 1.0 - High School)                      | (\$150,000) |                      | 7          | 2,9    |
|             | <b>3</b>  | - Redeploy -1.0 Intervention Teacher Position   | (\$50,000)  |                      | 7          | 7      |
|             | <b>4</b>  | - Eliminate -1.0 - Paraprofessional Position  | (\$22,000)  |                      | 8          | 19     |
|             | <b>5</b>  | - Eliminate -1.0 - Collision / Fleet Technician   | (\$64,000)  |                      | 24         | 5      |
|             | <b>6</b>  | - Eliminate -3.0 - Regional Custodian Positions   | (\$81,000)  |                      | 26         | 3      |
|             | <b>7</b>  | - Eliminate -1.0 - Technology Support & Maintenance - Technology Manager Position                       | (\$100,000) |                      | 27         | 1      |
|             | <b>8</b>  | - Eliminate -1.0 - Financial Services - Professional Position - School Auditor remains a contractor     | \$0         |                      | 35         | 1      |
|             | <b>9</b>  | - Eliminate -1.0 - Print Shop Technician Position   | (\$42,000)  |                      | 37         | 2      |
|             | <b>10</b> | - Social Security & Workers Compensation Adjustment for position savings                                | (\$88,675)  |                      | 32         | 2, 3   |
|             | <b>11</b> | - Medical Insurance Adjustment for position savings   | (\$446,775) |                      | 32         | 4      |
|             | <b>D.</b> | <b>Savings from Other Position Eliminations and Redeployments for FY2019 -</b>                          |             | <b>(\$936,320)</b>   |            |        |
|             | <b>1</b>  | - Eliminate -1.0 - Virtual High School Coordinator Position (High School Principal line item)           | (\$85,000)  |                      | 3          | 3      |
|             | <b>2</b>  | - Redeploy -10.0 K-5 Teacher Positions  | (\$500,000) |                      | 7          | 2      |
|             | <b>3</b>  | - Redeploy -2.0 Middle School Drop-Out Prevention Paraprofessional Positions                            | (\$48,000)  |                      | 8          | 22     |
|             | <b>4</b>  | - Social Security & Workers Compensation Adjustment for position savings                                | (\$50,795)  |                      | 32         | 2, 3   |
|             | <b>5</b>  | - Medical Insurance Adjustment for position savings   | (\$252,525) |                      | 32         | 4      |
| <b>III.</b> | <b>A.</b> | <b>COMPENSATION &amp; BENEFITS FOR WCPS EMPLOYEES</b>   |             | <b>\$6,137,207</b>   |            |        |
|             | <b>1</b>  | - Pending Legislation Requiring Sick Leave be Provided to Substitutes (500 Subs x 5 Days x \$100/Day)   | \$250,000   |                      | 8          | 39     |
|             | <b>2</b>  | - Increase the Standard Daily Instructional Substitute Rate by \$10/Day                                 | \$239,800   |                      | Throughout |        |
|             | <b>3</b>  | - Adjustments Required to FY18 Budget to Reflect Actual FY18 Salary Cost                                | (\$76,774)  |                      | Throughout |        |
|             | <b>4</b>  | - Expected Increase in Pension System Administration Fees   | \$91,000    |                      | 32         | 1      |
|             | <b>5</b>  | - Social Security & Workers Compensation Adjustment for wage related changes in this section            | \$47,908    |                      | 32         | 2, 3   |
|             | <b>6</b>  | - Health Insurance Premium Increase (assuming 5%)   | \$1,823,338 |                      | 32         | 4      |
|             | <b>7</b>  | - Resource Pool   | \$3,761,935 |                      | 32         | 19     |
| <b>IV.</b>  | <b>A.</b> | <b>BUDGET ADJUSTMENTS BY PROGRAM</b>  |             | <b>(\$2,210,881)</b> |            |        |
|             |           | - School Principals and School Staff  |             | (\$26,500)           |            |        |
|             | <b>1</b>  | - School Principals - Additional Employment - Evening High Principal                                    | (\$22,000)  |                      | 3          | 22     |
|             | <b>2</b>  | - School Principals - Computer Software   | (\$10,000)  |                      | 4          | 29     |
|             | <b>3</b>  | - School Principals - Travel/Mileage  | \$5,500     |                      | 4          | 33     |
|             |           | - Office of Instructional Supervision   |             | \$17,500             |            |        |

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|  | 4  | - Instructional Supervision - Temporary Employment   | (\$20,000)  |                   | 5      | 7      |
|  | 5  | - Instructional Supervision - Office Supplies  | (\$20,000)  |                   | 5      | 12     |
|  | 6  | - Instructional Supervision - Travel/Professional Development  | \$57,500    |                   | 5      | 15     |
|  |    | - Testing and Accountability Programs  |             | (\$33,500)        |        |        |
|  | 7  | - Testing - Temporary Employment   | (\$500)     |                   | 6      | 3      |
|  | 8  | - Testing - Research Consultants   | (\$25,000)  |                   | 6      | 5      |
|  | 9  | - Testing - Software & Supplies  | \$1,000     |                   | 6      | 8      |
|  | 10 | - Testing - Testing Materials  | (\$35,000)  |                   | 6      | 9      |
|  | 11 | - Testing - AP Exams   | \$10,000    |                   | 6      | 11     |
|  | 12 | - Testing - Travel/Professional Development  | \$500       |                   | 6      | 12     |
|  | 13 | - Testing - Student Registration Fees  | \$15,000    |                   | 6      | 14     |
|  | 14 | - Testing - Subscriptions & Dues   | (\$500)     |                   | 6      | 15     |
|  | 15 | - Testing - Equipment  | \$1,000     |                   | 6      | 16     |
|  |    | - Classroom Instructional Programs   |             | (\$470,000)       |        |        |
|  | 16 | - Classroom Instruction - Home & Hospital Teaching   | \$15,000    |                   | 7      | 14     |
|  | 17 | - Classroom Instruction - Add'l Pay-High School Saturday/Twilight School & Drop-out Intervention                         | (\$30,000)  |                   | 8      | 32, 33 |
|  | 18 | - Classroom Instruction - Increase the Budgeted Turnover Credit by \$200,000 (from \$2.9M to \$3.1M)                     | (\$200,000) |                   | 8      | 43     |
|  | 19 | - Classroom Instruction - Non-Renewal of Instructional Contracted Services   | (\$245,000) |                   | 8      | 47-52  |
|  | 20 | - Classroom Instruction - Materials  | (\$10,000)  |                   | 8      | 65     |
|  |    | - Gifted and Talented Programs   |             | (\$30,000)        |        |        |
|  | 21 | - Gifted & Talented - Add'l Pay Lines  | (\$10,000)  |                   | 12     | 6,7    |
|  | 22 | - Gifted & Talented - Magnet Program Materials   | (\$20,000)  |                   | 12     | 13,14  |
|  |    | - School Library Programs  |             | (\$5,000)         |        |        |
|  | 23 | - School Library - Equipment   | (\$5,000)   |                   | 13     | 6      |
|  |    | - Professional Development   |             | \$69,250          |        |        |
|  | 24 | - Professional Development - Clerical/Additional Pay - Instructional ESP Professional Development                        | \$10,000    |                   | 14     | 2      |
|  | 25 | - Professional Development - Workshop Pay  | \$64,250    |                   | 14     | 4      |
|  | 26 | - Professional Development - Workshop Pay - G&T  | (\$5,000)   |                   | 14     | 5      |
|  |    | - School Counseling Programs   |             | (\$15,500)        |        |        |
|  | 27 | - School Counseling - Career Guidance Materials  | (\$10,000)  |                   | 15     | 8      |
|  | 28 | - School Counseling - PBIS Materials   | (\$5,500)   |                   | 15     | 11     |
|  |    | - Psychological Services Programs  |             | (\$19,500)        |        |        |
|  | 29 | - Psychological Services - Add'l Pay Lines   | (\$15,000)  |                   | 16     | 2      |
|  | 30 | - Psychological Services - Small Equipment/Supplies  | (\$1,500)   |                   | 16     | 5      |
|  | 31 | - Psychological Services - Travel  | (\$3,000)   |                   | 16     | 8      |
|  |    | - Special Education Programs in WCPS   |             | \$27,000          |        |        |
|  | 32 | - Special Ed - Add'l Pay Lines   | (\$9,000)   |                   | 17     | 10     |
|  | 33 | - Special Ed - Contracted Services - Legal Fees & Other Contracted Services  | \$40,000    |                   | 17     | 14,18  |
|  | 34 | - Special Ed - Office Supplies   | (\$4,000)   |                   | 17     | 19     |
|  |    | - Special Education Programs in Private/Contracted Centers   |             | (\$150,000)       |        |        |
|  | 35 | - Redeploy Special Ed - Private/Contracted Centers - Day Placements  | (\$150,000) |                   | 18     | 2      |
|  |    | - Special Education Staff Development Program  |             | (\$11,000)        |        |        |
|  | 36 | - Special Ed - Staff Development - Workshop Pay & Substitutes  | (\$8,000)   |                   | 19     | 1,2    |
|  | 37 | - Special Ed - Staff Development - Consultants   | (\$3,000)   |                   | 19     | 3      |
|  |    | - Administrators and School Staff in Local Special Education Centers   |             | \$6,093           |        |        |
|  | 38 | - Special Ed - School Administrators & Staff - Expand Marshall Street Clerical from 10M to 12M for Summer Staffing Needs | \$6,093     |                   | 20     | 2,3    |
|  |    | - Supervision of Special Education Programs  |             | (\$2,000)         |        |        |
|  | 39 | - Special Ed Supervision - Office Supplies   | (\$2,000)   |                   | 21     | 9      |
|  |    | - Student Services Programs  |             | (\$3,000)         |        |        |
|  | 40 | - Student Services - Instructional Substitutes   | (\$3,000)   |                   | 22     | 5      |
|  |    | - Student Health Programs  |             | \$147,000         |        |        |
|  | 41 | - Student Health - Meritus School Nursing Contract Increase  | \$59,000    |                   | 23     | 12     |
|  | 42 | - Student Health - Other contracted Services - Legally required nursing services for student @ MD School for the Blind   | \$90,000    |                   | 23     | 14     |
|  | 43 | - Student Health - Office Supplies   | (\$2,000)   |                   | 23     | 15     |
|  |    | - Student Transportation Programs  |             | \$31,960          |        |        |
|  | 44 | - Student Transportation - Substitute Bus Assistants   | \$50,000    |                   | 24     | 13     |
|  | 45 | - Student Transportation - Contracted Services   | (\$172,500) |                   | 24     | 15-23  |
|  | 46 | - Student Transportation - Supplies & Materials  | \$105,000   |                   | 24     | 24-30  |
|  | 47 | - Student Transportation - Other Charges   | \$7,000     |                   | 24     | 33-40  |
|  | 48 | - Student Transportation - Equipment Other than Buses  | (\$20,000)  |                   | 25     | 43     |
|  | 49 | - Buses Needed in Replacement Cycle (Total change from FY18 - 15-Reg. to FY19 - 12-Reg. & 3-Lift)                        | \$62,460    |                   | 25     | 44     |

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|    | - Facilities Operations Programs   |             | (\$117,500)       |        |        |
| 50 | - Facilities Operations - Contracted Services - Elevator & Mowing contracts                                | \$85,000    |                   | 26     | 8-20   |
| 51 | - Facilities Operations - Supplies and Materials - Postage   | (\$40,000)  |                   | 26     | 21     |
| 52 | - Facilities Operations - Other Charges - Vehicle Insurance & Fuel, Building Insurance, Deductibles        | \$12,500    |                   | 26     | 25-28  |
| 53 | - Facilities Operations - Heating Fuel Adjustment to recent experience                                     | (\$175,000) |                   | 26     | 30     |
|    | - Safety/Security and Risk Management Programs   |             | (\$32,500)        |        |        |
| 54 | - Safety/Security - Contracted Services - Tech. - Service Contracts  | (\$30,000)  |                   | 28     | 7      |
| 55 | - Safety/Security - School Resource Officer Increase (HPD to start charging full new hire salary cost)     | \$47,500    |                   | 28     | 8      |
| 56 | - Safety/Security - Contracted Services - Security   | (\$5,000)   |                   | 28     | 9      |
| 57 | - Safety/Security - Small Computer Equipment   | (\$25,000)  |                   | 28     | 11     |
| 58 | - Safety/Security - Equipment  | (\$20,000)  |                   | 28     | 18     |
|    | - Facilities Maintenance Programs  |             | (\$100,400)       |        |        |
| 59 | - Facilities Maintenance - Additional Pay  | (\$5,000)   |                   | 29     | 4      |
| 60 | - Facilities Maintenance - Contracted Services   | (\$99,000)  |                   | 29     | 6-30   |
| 61 | - Facilities Maintenance - Supplies - Uniform Maintenance  | \$3,600     |                   | 29     | 33     |
|    | - Facilities Capital Outlay  |             | \$13,250          |        |        |
| 62 | - Facilities Capital Outlay - Additional Pay   | (\$2,000)   |                   | 30     | 4      |
| 63 | - Facilities Capital Outlay - Other Contracted Services (Public Pathways - demographic consultant)         | \$6,000     |                   | 30     | 5      |
| 64 | - Facilities Capital Outlay - Office Supplies  | (\$2,000)   |                   | 30     | 6      |
| 65 | - Facilities Capital Outlay - Software (Auto CAD, GIS license)   | \$12,000    |                   | 30     | 7      |
| 66 | - Facilities Capital Outlay - Travel & Dues/Subscriptions  | (\$750)     |                   | 30     | 8,9    |
|    | - Employee Benefit Program   |             | (\$1,417,084)     |        |        |
| 67 | - Employee Benefits - Pension Adjustment for recent experience   | (\$150,000) |                   | 32     | 1      |
| 68 | - Employee Benefits - Social Security Adjustment for recent experience and savings from pre-tax items      | (\$650,000) |                   | 32     | 2      |
| 69 | - Employee Benefits - Social Security & Workers Compensation Adjustment for other salary adjustments       | (\$10,084)  |                   | 32     | 2, 3   |
| 70 | - Employee Benefits - Medical Insurance Adjustment for change in subscriber coverage mix and dental/vision | (\$600,000) |                   | 32     | 4      |
| 71 | - Employee Benefits - General Liability Insurance  | (\$7,000)   |                   | 32     | 17     |
|    | - Elected Board Member Services  |             | \$8,750           |        |        |
| 72 | - Elected Board Member Services - Increase in Board Member Salaries for 3 Newly Elected in Fall 2018       | \$8,750     |                   | 33     | 1      |
|    | - Executive Leadership Team  |             | (\$11,700)        |        |        |
| 73 | - Executive Leadership - Office Supplies, Books  | (\$1,600)   |                   | 34     | 7-12   |
| 74 | - Executive Leadership - Travel, Dues & Subscriptions  | (\$100)     |                   | 34     | 15-18  |
| 75 | - Executive Leadership - Other - Miscellaneous - Previously reimbursed past Supt.'s charitable donations   | (\$10,000)  |                   | 34     | 21     |
|    | - Financial Services   |             | \$42,000          |        |        |
| 76 | - Financial Services - Office Supplies   | (\$3,000)   |                   | 35     | 8      |
| 77 | - Financial Services - Business Support Credit Being Reduced (rate decrease)                               | \$45,000    |                   | 35     | 13     |
|    | - Purchasing Services  |             | (\$3,500)         |        |        |
| 78 | - Purchasing Services - Contracted Services for website  | \$500       |                   | 36     | 5      |
| 79 | - Purchasing Services - Office Supplies & Advertising  | (\$4,000)   |                   | 36     | 6,7    |
|    | - Printing Services  |             | (\$42,000)        |        |        |
| 80 | - Printing Services - Printing Supplies & Graphics   | (\$42,000)  |                   | 37     | 10,11  |
|    | - Community Relations and Public Engagement Services   |             | \$500             |        |        |
| 81 | - Community Relations - Contracted Services (redeploying for Alertnow & website)                           | \$2,000     |                   | 38     | 5,7    |
| 82 | - Community Relations - Travel/Professional Development  | (\$1,500)   |                   | 38     | 11     |
|    | - Human Resource Services  |             | (\$21,500)        |        |        |
| 83 | - Human Resources - Contracted Services  | (\$26,000)  |                   | 39     | 6,9    |
| 84 | - Human Resources - Supplies and Materials   | \$2,000     |                   | 39     | 11-15  |
| 85 | - Human Resources - Travel/Professional Development  | \$2,500     |                   | 39     | 17     |
|    | - Employee Benefits Administration   |             | (\$15,000)        |        |        |
| 86 | - Employee Benefits Administration - Contracted Services - Consultants                                     | (\$15,000)  |                   | 40     | 5      |
|    | - Data and Information Processing Services   |             | (\$47,000)        |        |        |
| 87 | - Data Processing - Computer Software/Supplies   | (\$47,000)  |                   | 41     | 7,8    |
|    | <b>Anticipated Surplus / (Shortfall) Based on Projected Revenue &amp; Expenditure Changes</b>              |             | <b>\$0</b>        |        |        |

**Revenue - Unrestricted**

|   | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./ (Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> |
|---|------------------------|------------------------|------------------------|------------------------|---|--|
| <b>Local Revenue</b>                          |                        |                        |                        |                        |   |  |
| County Appropriation                          | 90,002,270             | 94,844,030             | 97,053,410             | 101,057,555            | 4,004,145                               | 4.13%                                      |
| County Apprpr. for Teacher Pension Transfer   | 4,841,760              | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      |
| Prior Years' Surplus / Fund Balance Reduction | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      |
|   | <b>94,844,030</b>      | <b>94,844,030</b>      | <b>97,053,410</b>      | <b>101,057,555</b>     | <b>4,004,145</b>                        | <b>4.13%</b>                               |
| <b>State Revenue</b>                          |                        |                        |                        |                        |   |  |
| Current Expense/Foundation Program            | 98,673,085             | 100,353,773            | 103,361,359            | 104,361,359            | 1,000,000                               | 0.97%                                      |
| Guaranteed Tax Base                           | 4,943,541              | 5,631,644              | 6,591,100              | 6,591,100              | 0                                       | 0.00%                                      |
| Quality Teacher Incentive                     | 217,000                | 26,000                 | 0                      | 0                      | 0                                       | 0.00%                                      |
| Limited English Proficiency                   | 1,973,738              | 1,870,551              | 1,934,895              | 1,934,895              | 0                                       | 0.00%                                      |
| State Compensatory Aid                        | 42,858,521             | 42,914,397             | 44,798,736             | 44,798,736             | 0                                       | 0.00%                                      |
| Students with Disabilities - Formula          | 7,158,847              | 7,327,501              | 7,729,274              | 7,729,274              | 0                                       | 0.00%                                      |
| Students w/Disabilities-Nonpublic             | 1,050,468              | 1,195,866              | 1,150,000              | 1,150,000              | 0                                       | 0.00%                                      |
| Student Transportation - Regular              | 6,639,227              | 6,705,619              | 6,827,000              | 6,827,000              | 0                                       | 0.00%                                      |
| Student Transportation - Special Ed.          | 462,000                | 511,000                | 551,000                | 551,000                | 0                                       | 0.00%                                      |
| Out-Of-County, Schools Near Co. Lines         | 12,859                 | 12,881                 | 19,320                 | 19,320                 | 0                                       | 0.00%                                      |
| SB #190 - Teacher Pension Contribution        | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      |
| Project Open Space                            | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      |
|   | <b>163,989,286</b>     | <b>166,549,232</b>     | <b>172,962,684</b>     | <b>173,962,684</b>     | <b>1,000,000</b>                        | <b>0.58%</b>                               |
| <b>Federal Revenue</b>                        |                        |                        |                        |                        |   |  |
| Impact Aid                                    | <b>27,902</b>          | <b>25,728</b>          | <b>30,000</b>          | <b>30,000</b>          | <b>0</b>                                | <b>0.00%</b>                               |
| <b>Other Revenue</b>                          |                        |                        |                        |                        |   |  |
| Tuition - Non-Resident Students               | 85,340                 | 68,958                 | 85,000                 | 85,000                 | 0                                       | 0.00%                                      |
| Tuition - Summer School                       | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      |
| Other Tuition                                 | 490                    | 420                    | 8,500                  | 8,500                  | 0                                       | 0.00%                                      |
| Technology Fees                               | 0                      | 133,653                | 150,000                | 150,000                | 0                                       | 0.00%                                      |
| Interest Income                               | 207,262                | 222,461                | 150,000                | 150,000                | 0                                       | 0.00%                                      |
| Rental - School Facilities                    | 35,455                 | 42,169                 | 50,000                 | 50,000                 | 0                                       | 0.00%                                      |
| Miscellaneous                                 | 20,841                 | 36,414                 | 106,965                | 56,965                 | (50,000)                                | -46.74%                                    |
| Recovery of Costs                             | 164,856                | 225,753                | 115,000                | 165,000                | 50,000                                  | 43.48%                                     |
|   | <b>514,244</b>         | <b>729,827</b>         | <b>665,465</b>         | <b>665,465</b>         | <b>0</b>                                | <b>0.00%</b>                               |
| <b>Other Resources</b>                        |                        |                        |                        |                        |   |  |
| Transfers In - Maryland LEAs                  | 187,655                | 214,359                | 220,000                | 220,000                | 0                                       | 0.00%                                      |
| Sale of Assets                                | 67,703                 | 69,862                 | 60,000                 | 60,000                 | 0                                       | 0.00%                                      |
|   | <b>255,358</b>         | <b>284,221</b>         | <b>280,000</b>         | <b>280,000</b>         | <b>0</b>                                | <b>0.00%</b>                               |
| <b>Total Revenue</b>                          | <b>259,630,819</b>     | <b>262,433,039</b>     | <b>270,991,559</b>     | <b>275,995,704</b>     | <b>5,004,145</b>                        | <b>1.85%</b>                               |

|  |          |
|--|----------|
| <b>Anticipated Surplus / (Shortfall) Based on Current Preliminary Revenue &amp; Expense Projections for FY2019</b> | <b>0</b> |
|--|----------|

## Summary of Unrestricted Expenditures

|  | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |
|--|------------------------|------------------------|------------------------|------------------------|---|--|
| <b>Instructional Programs</b>                  |                        |                        |                        |                        |   |  |
| School Principals & School Staff               | 13,320,798             | 13,517,698             | 13,509,033             | 13,408,902             | (100,131)                               | -0.74%                                     |
| Office of Instructional Supervision            | 3,822,840              | 3,719,295              | 3,749,432              | 3,757,661              | 8,229                                   | 0.22%                                      |
| Testing & Accountability Programs              | 796,898                | 815,744                | 891,626                | 860,747                | (30,879)                                | -3.46%                                     |
| Classroom Instructional Programs               | 86,477,831             | 86,954,606             | 87,637,982             | 87,986,938             | 348,956                                 | 0.40%                                      |
| Targeted Instructional Programs                | 4,274,850              | 4,412,927              | 4,662,716              | 4,875,286              | 212,570                                 | 4.56%                                      |
| Career Technology Programs                     | 4,908,364              | 5,148,611              | 5,038,875              | 4,971,949              | (66,926)                                | -1.33%                                     |
| Gifted and Talented Programs                   | 4,190,087              | 3,998,611              | 4,120,247              | 4,117,646              | (2,601)                                 | -0.06%                                     |
| School Library Programs                        | 3,216,067              | 3,104,734              | 3,208,875              | 3,154,343              | (54,532)                                | -1.70%                                     |
| Professional Development                       | 1,160,164              | 1,165,452              | 774,250                | 1,169,165              | 394,915                                 | 51.01%                                     |
| School Counseling Programs                     | 3,741,527              | 3,828,006              | 3,992,128              | 3,982,894              | (9,234)                                 | -0.23%                                     |
| Psychological Services Programs                | 727,469                | 726,725                | 747,034                | 737,274                | (9,760)                                 | -1.31%                                     |
| Sp. Ed. Programs in WCPS                       | 17,069,930             | 17,166,920             | 17,594,525             | 17,848,485             | 253,960                                 | 1.44%                                      |
| Sp. Ed. Prog. In Private/Contr. Centers        | 3,841,051              | 4,181,873              | 3,885,101              | 3,735,101              | (150,000)                               | -3.86%                                     |
| Sp. Ed. Staff Development Program              | 44,241                 | 44,834                 | 58,100                 | 47,100                 | (11,000)                                | -18.93%                                    |
| Admin. & School Staff in Local Sp. Ed. Centers | 236,335                | 223,784                | 232,039                | 238,575                | 6,536                                   | 2.82%                                      |
| Supervision of Sp. Ed. Programs                | 1,147,737              | 1,069,446              | 1,065,870              | 1,044,558              | (21,312)                                | -2.00%                                     |
| <b>Total - Instructional Programs</b>          | <b>148,976,190</b>     | <b>150,079,266</b>     | <b>151,167,832</b>     | <b>151,936,623</b>     | <b>768,792</b>                          | <b>0.51%</b>                               |
| <b>Student/Staff Support Programs</b>          |                        |                        |                        |                        |   |  |
| Student Services Programs                      | 1,510,754              | 1,601,892              | 1,630,713              | 1,761,382              | 130,669                                 | 8.01%                                      |
| Student Health Programs                        | 3,910,385              | 3,754,514              | 4,036,176              | 4,186,854              | 150,678                                 | 3.73%                                      |
| Student Transportation Programs                | 11,583,291             | 11,166,108             | 12,030,820             | 11,951,350             | (79,470)                                | -0.66%                                     |
| Facilities Operations Programs                 | 15,241,462             | 15,356,257             | 16,173,418             | 16,018,892             | (154,527)                               | -0.96%                                     |
| Technology Support & Maintenance               | 2,935,309              | 3,256,687              | 3,503,837              | 3,391,144              | (112,693)                               | -3.22%                                     |
| Safety/Security & Risk Mgmt. Programs          | 1,507,334              | 1,510,177              | 1,539,307              | 1,511,175              | (28,132)                                | -1.83%                                     |
| Facilities Maintenance Programs                | 10,541,177             | 11,186,105             | 8,162,723              | 8,047,070              | (115,653)                               | -1.42%                                     |
| Facilities Capital Outlay                      | 1,118,710              | 476,944                | 425,194                | 442,223                | 17,029                                  | 4.00%                                      |
| Food Services Program                          | 17,666                 | 12,365                 | 20,000                 | 20,000                 | 0                                       | 0.00%                                      |
| Employee Benefit Program                       | 54,393,718             | 56,112,160             | 66,148,307             | 70,876,722             | 4,728,415                               | 7.15%                                      |
| <b>Total - Student/Staff Support Programs</b>  | <b>102,759,807</b>     | <b>104,433,208</b>     | <b>113,670,496</b>     | <b>118,206,812</b>     | <b>4,536,317</b>                        | <b>3.99%</b>                               |
| <b>Administrative Services</b>                 |                        |                        |                        |                        |   |  |
| Elected Board Member Services                  | 531,397                | 630,427                | 549,391                | 561,506                | 12,115                                  | 2.21%                                      |
| Executive Leadership Team                      | 586,119                | 539,878                | 825,753                | 736,911                | (88,842)                                | -10.76%                                    |
| Financial Services                             | 518,261                | 849,152                | 590,780                | 632,483                | 41,704                                  | 7.06%                                      |
| Purchasing Services                            | 303,335                | 289,271                | 294,674                | 294,799                | 125                                     | 0.04%                                      |
| Printing Services                              | 836,257                | 811,809                | 911,503                | 830,384                | (81,120)                                | -8.90%                                     |
| Comm. Relations & Public Engagement Serv.      | 584,111                | 368,165                | 412,515                | 416,319                | 3,804                                   | 0.92%                                      |
| Human Resources Services                       | 1,036,535              | 975,537                | 1,003,870              | 940,402                | (63,468)                                | -6.32%                                     |
| Employee Benefits Administration               | 168,375                | 193,380                | 222,883                | 209,012                | (13,871)                                | -6.22%                                     |
| Data & Information Processing Serv.            | 1,033,336              | 959,792                | 1,341,862              | 1,230,451              | (111,411)                               | -8.30%                                     |
| <b>Total - Administrative Services</b>         | <b>5,597,725</b>       | <b>5,617,410</b>       | <b>6,153,232</b>       | <b>5,852,268</b>       | <b>(300,964)</b>                        | <b>-4.89%</b>                              |
| <b>Total Expenditures</b>                      | <b>257,333,722</b>     | <b>260,129,884</b>     | <b>270,991,559</b>     | <b>275,995,704</b>     | <b>5,004,144</b>                        | <b>1.85%</b>                               |

## School Principals and School Staff

MSDE Category: Mid-Level Administration

MSDE Subcategory: Office Of The Principal

| <u>Program Staffing Summary</u>           | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |
|---|------------------------|------------------------|------------------------|------------------------|--|--|
| Principals                                |                        |                        |                        |                        |  |  |
| Elementary                                | 27.0                   | 26.0                   | 26.0                   | 26.0                   | 0.0                                    | 0.00%                                      |
| Middle                                    | 7.0                    | 7.0                    | 7.0                    | 7.0                    | 0.0                                    | 0.00%                                      |
| High                                      | 9.0                    | 9.0                    | 9.0                    | 8.0                    | (1.0)                                  | -11.11%                                    |
| Career & Technology Education             | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                    | 0.00%                                      |
| Alternative/Evening High                  | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                    | 0.00%                                      |
| Assistant Principals                      |                        |                        |                        |                        |  |  |
| Elementary                                | 11.0                   | 12.0                   | 12.0                   | 12.0                   | 0.0                                    | 0.00%                                      |
| Middle                                    | 12.0                   | 13.0                   | 13.0                   | 13.0                   | 0.0                                    | 0.00%                                      |
| High                                      | 16.0                   | 17.0                   | 17.0                   | 18.0                   | 1.0                                    | 5.88%                                      |
| Career & Technology Education             | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                    | 0.00%                                      |
| Alternative/Evening High                  | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                    | 0.00%                                      |
| Head Teacher - Outdoor School             | 1.0                    | 1.0                    | 1.0                    | 0.0                    | (1.0)                                  | -100.00%                                   |
| Business Managers                         |                        |                        |                        |                        |  |  |
| High                                      | 0.0                    | 0.0                    | 0.0                    | 0.0                    | 0.0                                    | 0.00%                                      |
| Administrative Interns                    | 3.0                    | 0.0                    | 0.0                    | 0.0                    | 0.0                                    | 0.00%                                      |
| Clerical                                  |                        |                        |                        |                        |  |  |
| Elementary                                | 35.0                   | 34.5                   | 34.0                   | 34.0                   | 0.0                                    | 0.00%                                      |
| Middle                                    | 20.5                   | 20.5                   | 20.5                   | 20.5                   | 0.0                                    | 0.00%                                      |
| High                                      | 30.0                   | 30.0                   | 30.0                   | 30.0                   | 0.0                                    | 0.00%                                      |
| Career & Technology Education             | 2.5                    | 2.5                    | 2.5                    | 2.5                    | 0.0                                    | 0.00%                                      |
| Alternative/Evening High                  | 1.5                    | 1.5                    | 1.5                    | 1.5                    | 0.0                                    | 0.00%                                      |
| Other School (Outdoor/Children's Village) | 1.0                    | 2.0                    | 2.0                    | 2.0                    | 0.0                                    | 0.00%                                      |
| Total FTE                                 | 180.5                  | 180.0                  | 179.5                  | 178.5                  | (1.0)                                  | -0.56%                                     |

| <u>Program Budget</u>                     | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
|---|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| <b>Salaries and Wages</b>                 |                        |                        |                        |                        |  |  |               |
| Principals                                |                        |                        |                        |                        |  |  |               |
| Elementary                                | 2,790,221              | 2,719,110              | 2,701,059              | 2,702,831              | 1,772                                  | 0.07%                                      | 1             |
| Middle                                    | 756,073                | 735,494                | 725,130                | 730,726                | 5,596                                  | 0.77%                                      | 2             |
| High                                      | 958,039                | 969,716                | 960,204                | 892,013                | (68,191)                               | -7.10%                                     | 3             |
| Career & Technology Education             | 132,252                | 135,252                | 131,811                | 111,890                | (19,921)                               | -15.11%                                    | 4             |
| Alternative                               | 141,820                | 118,942                | 116,932                | 117,206                | 274                                    | 0.23%                                      | 5             |
| Assistant Principals                      |                        |                        |                        |                        |  |  |               |
| Elementary                                | 911,183                | 948,699                | 943,673                | 951,383                | 7,710                                  | 0.82%                                      | 6             |
| Middle                                    | 958,481                | 1,057,435              | 1,033,140              | 1,029,547              | (3,593)                                | -0.35%                                     | 7             |
| High                                      | 1,547,547              | 1,631,866              | 1,609,290              | 1,700,270              | 90,980                                 | 5.65%                                      | 8             |
| Career & Technology Education             | 88,080                 | 90,187                 | 90,237                 | 90,237                 | 0                                      | 0.00%                                      | 9             |
| Alternative                               | 83,566                 | 86,276                 | 88,363                 | 88,935                 | 572                                    | 0.65%                                      | 10            |
| Head Teacher - Outdoor School             | 86,419                 | 86,853                 | 87,713                 | 0                      | (87,713)                               | -100.00%                                   | 11            |
| Business Managers                         |                        |                        |                        |                        |  |  |               |
| High                                      | 0                      | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 12            |
| Administrative Interns                    | 197,301                | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 13            |
| Clerical                                  |                        |                        |                        |                        |  |  |               |
| Elementary                                | 1,522,314              | 1,491,746              | 1,553,930              | 1,569,543              | 15,612                                 | 1.00%                                      | 14            |
| Middle                                    | 789,544                | 773,632                | 806,340                | 806,738                | 398                                    | 0.05%                                      | 15            |
| High                                      | 1,194,381              | 1,192,707              | 1,239,270              | 1,219,372              | (19,898)                               | -1.61%                                     | 16            |
| Career & Technology Education             | 126,886                | 130,817                | 127,852                | 129,151                | 1,299                                  | 1.02%                                      | 17            |
| Alternative/Evening High                  | 59,370                 | 61,635                 | 63,586                 | 64,211                 | 625                                    | 0.98%                                      | 18            |
| Other School (Outdoor/Children's Village) | 36,723                 | 49,952                 | 84,705                 | 85,552                 | 847                                    | 1.00%                                      | 19            |
| Additional Employment - Clerical          | 54,963                 | 84,120                 | 50,000                 | 50,000                 | 0                                      | 0.00%                                      | 20            |
| Additional Employment - Prof.             | 0                      | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 21            |
| Additional Empl. - Evening High Prin.     | 0                      | 22,782                 | 22,000                 | 0                      | (22,000)                               | -100.00%                                   | 22            |
| Instructional Substitutes                 | 0                      | 938                    | 0                      | 0                      | 0                                      | 0.00%                                      | 23            |
| Substitutes - Clerical                    | 42,310                 | 51,968                 | 45,000                 | 45,000                 | 0                                      | 0.00%                                      | 24            |
| Turnover Credit                           | 0                      | 0                      | (100,000)              | (100,000)              | 0                                      | 0.00%                                      | 25            |
|   | 12,477,472             | 12,440,128             | 12,380,235             | 12,284,604             | (95,631)                               | -0.77%                                     |               |

**School Principals and School Staff (Continued)**

| <b><u>Program Budget</u></b>  | <b><u>Actual<br/>FY16</u></b> | <b><u>Actual<br/>FY17</u></b> | <b><u>Budget<br/>FY18</u></b> | <b><u>Budget<br/>FY19</u></b> | <b><u>Inc./(Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>Item #</u></b> |
|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|---|---|----------------------|
| <b>Contracted Services</b>    |                               |                               |                               |                               |   |   |                      |
| Consultants                   | 46,600                        | 38,500                        | 0                             | 0                             | 0   | 0.00%   | 26                   |
| Tech. - Service Contracts     | 35,633                        | 408,246                       | 375,000                       | 375,000                       | 0   | 0.00%   | 27                   |
|                               | <u>82,233</u>                 | <u>446,746</u>                | <u>375,000</u>                | <u>375,000</u>                | <u>0</u>                                      | <u>0.00%</u>                                      |                      |
| <b>Supplies and Materials</b> |                               |                               |                               |                               |   |   |                      |
| Office Supplies               | 0                             | 7,687                         | 3,750                         | 3,750                         | 0   | 0.00%   | 28                   |
| Computer Software             | 54,810                        | 1,500                         | 100,000                       | 90,000                        | (10,000)                                      | -10.00%   | 29                   |
| Postage - Schools             | 64,836                        | 69,541                        | 67,548                        | 67,548                        | 0   | 0.00%   | 30                   |
| Diplomas                      | 7,076                         | 7,080                         | 10,000                        | 10,000                        | 0   | 0.00%   | 31                   |
| Food/Meals                    | 12,442                        | 2,422                         | 3,000                         | 3,000                         | 0   | 0.00%   | 32                   |
|                               | <u>139,165</u>                | <u>88,229</u>                 | <u>184,298</u>                | <u>174,298</u>                | <u>(10,000)</u>                               | <u>-5.43%</u>                                     |                      |
| <b>Other Charges</b>          |                               |                               |                               |                               |   |   |                      |
| Travel/Mileage                | 50,635                        | 65,435                        | 49,500                        | 55,000                        | 5,500   | 11.11%  | 33                   |
| Communications - Schools      | 571,293                       | 477,160                       | 520,000                       | 520,000                       | 0   | 0.00%   | 34                   |
|                               | <u>621,928</u>                | <u>542,595</u>                | <u>569,500</u>                | <u>575,000</u>                | <u>5,500</u>                                  | <u>0.97%</u>                                      |                      |
| <b>Property</b>               |                               |                               |                               |                               |   |   |                      |
| Equipment                     | 0                             | 0                             | 0                             | 0                             | 0   | 0.00%   | 35                   |
| <b>Program Total</b>          | <b>13,320,798</b>             | <b>13,517,698</b>             | <b>13,509,033</b>             | <b>13,408,902</b>             | <b>(100,131)</b>                              | <b>-0.74%</b>                                     |                      |

# Office of Instructional Supervision

MSDE Category: Mid-Level Administration

MSDE Subcategory: Instructional Administration and Supervision

| <u>Program Staffing Summary</u>    | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./(Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> |               |
|------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--|--|---------------|
| Professional                       |                              |                              |                              |                              |  |  |               |
| Regular Programs                   | 28.0                         | 27.0                         | 25.0                         | 25.0                         | 0.0  | 0.00%  |               |
| Career & Technology Programs       | 2.0                          | 2.0                          | 2.0                          | 2.0                          | 0.0  | 0.00%  |               |
| Lead Teachers                      | 2.5                          | 3.5                          | 3.5                          | 3.5                          | 0.0  | 0.00%  |               |
| Technology Integration Specialists | 3.0                          | 3.0                          | 3.0                          | 3.0                          | 0.0  | 0.00%  |               |
| Clerical and Support               |                              |                              |                              |                              |  |  |               |
| Regular Programs                   | 10.5                         | 9.5                          | 9.5                          | 9.5                          | 0.0  | 0.00%  |               |
| Career & Technology Programs       | 1.0                          | 1.0                          | 1.0                          | 1.0                          | 0.0  | 0.00%  |               |
| Total FTE                          | 47.0                         | 46.0                         | 44.0                         | 44.0                         | 0.0  | 0.00%  |               |
| <hr/>                              |                              |                              |                              |                              |  |  |               |
| <u>Program Budget</u>              | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./(Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>          |                              |                              |                              |                              |  |  |               |
| Professional                       |                              |                              |                              |                              |  |  |               |
| Regular Programs                   | 2,726,926                    | 2,647,271                    | 2,588,199                    | 2,606,393                    | 18,194                                       | 0.70%  | 1             |
| Career & Technology Programs       | 190,563                      | 69,725                       | 169,887                      | 158,147                      | (11,740)                                     | -6.91%   | 2             |
| Lead Teachers                      | 165,743                      | 223,845                      | 227,677                      | 232,344                      | 4,667  | 2.05%  | 3             |
| Technology Integration Specialists | 239,527                      | 202,666                      | 207,410                      | 208,134                      | 724  | 0.35%  | 4             |
| Clerical and Support               |                              |                              |                              |                              |  |  |               |
| Regular Programs                   | 421,062                      | 429,419                      | 442,763                      | 421,139                      | (21,624)                                     | -4.88%   | 5             |
| Career & Technology Programs       | 47,408                       | 49,073                       | 50,495                       | 51,003                       | 508  | 1.01%  | 6             |
| Temporary Employment               | 0                            | 56,764                       | 20,000                       | 0                            | (20,000)                                     | -100.00%   | 7             |
| Additional Pay                     | 17,453                       | 18,806                       | 15,000                       | 15,000                       | 0  | 0.00%  | 8             |
|                                    | 3,808,683                    | 3,697,569                    | 3,721,432                    | 3,692,161                    | (29,271)                                     | -0.79%   |               |
| <hr/>                              |                              |                              |                              |                              |  |  |               |
| <b>Contracted Services</b>         |                              |                              |                              |                              |  |  |               |
| Equipment Rental                   | 0                            | 0                            | 0                            | 0                            | 0  | 0.00%  | 9             |
| Consultants                        | 0                            | 0                            | 0                            | 0                            | 0  | 0.00%  | 10            |
| Other Contracted Services          | 0                            | 0                            | 0                            | 0                            | 0  | 0.00%  | 11            |
|                                    | 0                            | 0                            | 0                            | 0                            | 0  | 0.00%  |               |
| <hr/>                              |                              |                              |                              |                              |  |  |               |
| <b>Supplies and Materials</b>      |                              |                              |                              |                              |  |  |               |
| Office Supplies                    | 7,672                        | 5,827                        | 25,000                       | 5,000                        | (20,000)                                     | -80.00%  | 12            |
| Small Computer Equipment           | 835                          | 1,295                        | 0                            | 0                            | 0  | 0.00%  | 13            |
| Food/Meals                         | 0                            | 236                          | 500                          | 500                          | 0  | 0.00%  | 14            |
|                                    | 8,507                        | 7,358                        | 25,500                       | 5,500                        | (20,000)                                     | -78.43%  |               |
| <hr/>                              |                              |                              |                              |                              |  |  |               |
| <b>Other Charges</b>               |                              |                              |                              |                              |  |  |               |
| Travel/Prof. Development           | 5,651                        | 14,369                       | 2,500                        | 60,000                       | 57,500                                       | 2300.00%   | 15            |
| Subscriptions & Dues               | 0                            | 0                            | 0                            | 0                            | 0  | 0.00%  | 16            |
|                                    | 5,651                        | 14,369                       | 2,500                        | 60,000                       | 57,500                                       | 2300.00%   |               |
| <hr/>                              |                              |                              |                              |                              |  |  |               |
| <b>Property</b>                    |                              |                              |                              |                              |  |  |               |
| Equipment                          | 0                            | 0                            | 0                            | 0                            | 0  | 0.00%  | 17            |
| <hr/>                              |                              |                              |                              |                              |  |  |               |
| <b>Program Total</b>               | <b>3,822,840</b>             | <b>3,719,295</b>             | <b>3,749,432</b>             | <b>3,757,661</b>             | <b>8,229</b>                                 | <b>0.22%</b>                                     |               |



## Testing and Accountability Programs

MSDE Category: Administration

MSDE Subcategory: Planning, Research, Development, and Evaluation Services

| <u>Program Staffing Summary</u> | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |               |
|---------------------------------|------------------------|------------------------|------------------------|------------------------|---|--|---------------|
| Professional                    | 3.0                    | 3.0                    | 3.0                    | 3.0                    | 0.0                                     | 0.00%                                      |               |
| Clerical and Support            | 0.5                    | 0.5                    | 0.5                    | 0.5                    | 0.0                                     | 0.00%                                      |               |
| Total FTE                       | 3.5                    | 3.5                    | 3.5                    | 3.5                    | 0.0                                     | 0.00%                                      |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <u>Program Budget</u>           | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>       |                        |                        |                        |                        |   |  |               |
| Professional                    | 257,078                | 254,463                | 265,192                | 267,636                | 2,444                                   | 0.92%                                      | 1             |
| Clerical and Support            | 16,150                 | 16,706                 | 17,434                 | 17,611                 | 177                                     | 1.01%                                      | 2             |
| Temporary Employment            | 2,025                  | 1,046                  | 4,000                  | 3,500                  | (500)                                   | -12.50%                                    | 3             |
| Additional Wages                | 175                    | 1,063                  | 1,000                  | 1,000                  | 0                                       | 0.00%                                      | 4             |
|                                 | 275,428                | 273,277                | 287,626                | 289,747                | 2,121                                   | 0.74%                                      |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Contracted Services</b>      |                        |                        |                        |                        |   |  |               |
| Research Consultants            | 66,353                 | 145,015                | 145,000                | 120,000                | (25,000)                                | -17.24%                                    | 5             |
| Testing Services                | 4,134                  | 0                      | 5,000                  | 5,000                  | 0                                       | 0.00%                                      | 6             |
| Contracted Services             | 22,500                 | 720                    | 10,000                 | 10,000                 | 0                                       | 0.00%                                      | 7             |
|                                 | 92,987                 | 145,735                | 160,000                | 135,000                | (25,000)                                | -15.63%                                    |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Supplies and Materials</b>   |                        |                        |                        |                        |   |  |               |
| Software and Supplies           | 0                      | 336                    | 0                      | 1,000                  | 1,000                                   | 100.00%                                    | 8             |
| Testing Materials               | 178,700                | 184,912                | 226,000                | 191,000                | (35,000)                                | -15.49%                                    | 9             |
| G&T Screening Exams             | 50,130                 | 26,021                 | 50,000                 | 50,000                 | 0                                       | 0.00%                                      | 10            |
| AP Exams/Supplies               | 80,789                 | 87,886                 | 80,000                 | 90,000                 | 10,000                                  | 12.50%                                     | 11            |
|                                 | 309,620                | 299,155                | 356,000                | 332,000                | (24,000)                                | -6.74%                                     |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Other Charges</b>            |                        |                        |                        |                        |   |  |               |
| Travel/Professional Dev.        | 1,226                  | 2,055                  | 1,500                  | 2,000                  | 500                                     | 33.33%                                     | 12            |
| PSAT Fees                       | 53,458                 | 46,524                 | 50,000                 | 50,000                 | 0                                       | 0.00%                                      | 13            |
| Student Registration Fees       | 61,732                 | 48,654                 | 35,000                 | 50,000                 | 15,000                                  | 42.86%                                     | 14            |
| Subscriptions & Dues            | 1,418                  | 344                    | 1,500                  | 1,000                  | (500)                                   | -33.33%                                    | 15            |
|                                 | 117,834                | 97,577                 | 88,000                 | 103,000                | 15,000                                  | 17.05%                                     |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Property</b>                 |                        |                        |                        |                        |   |  |               |
| Equipment                       | 1,029                  | 0                      | 0                      | 1,000                  | 1,000                                   | 100.00%                                    | 16            |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Program Total</b>            | <b>796,898</b>         | <b>815,744</b>         | <b>891,626</b>         | <b>860,747</b>         | <b>(30,879)</b>                         | <b>-3.46%</b>                              |               |

## Classroom Instructional Programs

MSDE Categories: Instructional Salaries

Instructional Textbooks & Supplies

Other Instructional Costs

| <u>Program Staffing Summary</u>   | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |
|-----------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|
| Teachers                          |                        |                        |                        |                        |  |  |
| Pre-Kindergarten                  | 14.0                   | 15.5                   | 15.5                   | 35.0                   | 19.5                                   | 125.81%                                    |
| Elementary                        |                        |                        |                        |                        |  |  |
| Regular Classes, Gr. K-5          | 441.5                  | 442.0                  | 442.0                  | 419.0                  | (23.0)                                 | -5.20%                                     |
| Physical Education                | 31.5                   | 29.5                   | 29.5                   | 29.5                   | 0.0                                    | 0.00%                                      |
| Music                             | 27.3                   | 27.3                   | 27.3                   | 27.3                   | 0.0                                    | 0.00%                                      |
| Instrumental Music                | 5.5                    | 5.5                    | 5.5                    | 5.5                    | 0.0                                    | 0.00%                                      |
| Art                               | 24.0                   | 24.0                   | 24.0                   | 24.0                   | 0.0                                    | 0.00%                                      |
| Intervention                      | 17.5                   | 14.0                   | 14.0                   | 13.0                   | (1.0)                                  | -7.14%                                     |
| Middle                            | 274.5                  | 277.5                  | 276.5                  | 276.5                  | 0.0                                    | 0.00%                                      |
| High School                       | 332.9                  | 330.9                  | 330.9                  | 329.9                  | (1.0)                                  | -0.30%                                     |
| Behavior Modification             | 2.5                    | 2.5                    | 2.5                    | 2.5                    | 0.0                                    | 0.00%                                      |
| Alternative School                | 19.0                   | 19.0                   | 19.0                   | 19.0                   | 0.0                                    | 0.00%                                      |
| Outdoor School                    | 3.0                    | 3.0                    | 3.0                    | 4.0                    | 1.0                                    | 33.33%                                     |
| Family Life                       | 2.0                    | 2.0                    | 2.0                    | 2.0                    | 0.0                                    | 0.00%                                      |
| Evening High                      | 6.0                    | 6.0                    | 6.0                    | 6.0                    | 0.0                                    | 0.00%                                      |
| Contingency                       | 0.0                    | 0.0                    | 0.0                    | 3.0                    | 3.0                                    | 100.00%                                    |
| Instructional Assistants          |                        |                        |                        |                        |  |  |
| Instr. Assistants-Regular-Elem.   | 3.0                    | 3.0                    | 3.0                    | 3.0                    | 0.0                                    | 0.00%                                      |
| Instr. Assistants-Regular-Second. | 4.0                    | 4.0                    | 4.0                    | 3.0                    | (1.0)                                  | -25.00%                                    |
| Instructional Assistants-Pre-K    | 15.0                   | 15.0                   | 15.0                   | 33.5                   | 18.5                                   | 123.33%                                    |
| Behavior Modification             | 8.0                    | 8.0                    | 8.0                    | 8.0                    | 0.0                                    | 0.00%                                      |
| Middle Sch. Drop-out Prevention   | 11.0                   | 11.0                   | 9.0                    | 7.0                    | (2.0)                                  | -22.22%                                    |
| High School Drop-out Prevention   | 8.0                    | 8.0                    | 9.0                    | 9.0                    | 0.0                                    | 0.00%                                      |
| Instr. Assistants-ISS-Secondary   | 14.0                   | 13.0                   | 13.0                   | 13.0                   | 0.0                                    | 0.00%                                      |
| Alternative School                | 2.0                    | 2.0                    | 2.0                    | 2.0                    | 0.0                                    | 0.00%                                      |
| IA - Teacher Interns              | 0.0                    | 0.0                    | 0.0                    | 0.0                    | 0.0                                    | 0.00%                                      |
| Total FTE                         | 1,266.2                | 1,262.7                | 1,260.7                | 1,274.7                | 14.0                                   | 1.11%                                      |

| <u>Program Budget</u>           | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
|---------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| Salaries and Wages              |                        |                        |                        |                        |  |  |               |
| Teachers                        |                        |                        |                        |                        |  |  |               |
| Pre-Kindergarten                | 803,513                | 971,376                | 955,537                | 1,964,162              | 1,008,625                              | 105.56%                                    | 1             |
| Elementary                      |                        |                        |                        |                        |  |  |               |
| Regular Classes, Gr. K-5        | 25,295,613             | 25,376,608             | 26,502,122             | 25,378,297             | (1,123,825)                            | -4.24%                                     | 2             |
| Physical Education              | 2,045,264              | 1,887,017              | 1,921,615              | 1,953,825              | 32,210                                 | 1.68%                                      | 3             |
| Music                           | 1,748,996              | 1,750,928              | 1,800,463              | 1,773,098              | (27,364)                               | -1.52%                                     | 4             |
| Instrumental Music              | 346,895                | 360,080                | 368,303                | 361,928                | (6,375)                                | -1.73%                                     | 5             |
| Art                             | 1,404,417              | 1,422,318              | 1,455,282              | 1,409,890              | (45,393)                               | -3.12%                                     | 6             |
| Intervention                    | 1,076,641              | 871,110                | 909,805                | 855,694                | (54,111)                               | -5.95%                                     | 7             |
| Middle                          | 16,404,052             | 16,638,451             | 17,239,414             | 17,321,971             | 82,556                                 | 0.48%                                      | 8             |
| High School                     | 19,948,599             | 20,077,870             | 20,753,558             | 20,686,401             | (67,157)                               | -0.32%                                     | 9             |
| Behavior Modification           | 128,849                | 133,340                | 164,123                | 163,055                | (1,068)                                | -0.65%                                     | 10            |
| Alternative School              | 1,159,144              | 1,224,946              | 1,254,624              | 1,267,651              | 13,027                                 | 1.04%                                      | 11            |
| Outdoor School                  | 213,402                | 218,857                | 223,936                | 316,864                | 92,928                                 | 41.50%                                     | 12            |
| Family Life                     | 134,483                | 137,698                | 140,231                | 144,369                | 4,138                                  | 2.95%                                      | 13            |
| Home & Hospital                 | 184,194                | 272,986                | 210,000                | 225,000                | 15,000                                 | 7.14%                                      | 14            |
| Evening High School - Add'l Pay | 416,934                | 403,056                | 400,000                | 400,000                | 0                                      | 0.00%                                      | 15            |
| Contingency                     | 0                      | 0                      | 0                      | 150,000                | 150,000                                | 100.00%                                    | 16            |

**Classroom Instructional Programs (Continued)**

| <b>Program Budget</b>                   | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./(Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> | <b>Item #</b> |
|---|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| Adult Correctional Facility Instr.      | 0                      | 15,680                 | 7,500                  | 7,500                  | 0                                      | 0.00%                                      | 17            |
| <b>Instructional Assistants</b>         |                        |                        |                        |                        |  |  |               |
| Instr. Assistants-Regular-Elem.         | 47,913                 | 84,910                 | 86,777                 | 87,657                 | 881                                    | 1.01%                                      | 18            |
| Instr. Assistants-Regular-Second.       | 137,568                | 104,657                | 107,567                | 85,032                 | (22,535)                               | -20.95%                                    | 19            |
| Instructional Assistants-Pre-K          | 356,079                | 401,923                | 418,863                | 811,911                | 393,047                                | 93.84%                                     | 20            |
| Behavior Modification                   | 252,145                | 248,308                | 268,483                | 259,373                | (9,110)                                | -3.39%                                     | 21            |
| Middle Sch. Drop-out Prevention         | 312,451                | 313,105                | 281,908                | 236,767                | (45,141)                               | -16.01%                                    | 22            |
| High School Drop-out Prevention         | 293,228                | 297,061                | 333,467                | 340,338                | 6,871                                  | 2.06%                                      | 23            |
| Instr. Assistants-ISS-Secondary         | 346,819                | 327,276                | 345,102                | 348,038                | 2,936                                  | 0.85%                                      | 24            |
| Alternative School                      | 56,251                 | 45,037                 | 46,856                 | 47,322                 | 465                                    | 0.99%                                      | 25            |
| Lunchtime Assistants                    | 490,176                | 542,342                | 571,500                | 571,500                | 0                                      | 0.00%                                      | 26            |
| Summer/Additional Empl.                 | 183,942                | 152,129                | 130,000                | 130,000                | 0                                      | 0.00%                                      | 27            |
| Add'l Pay-Elem Planning                 | 659,443                | 671,224                | 740,000                | 740,000                | 0                                      | 0.00%                                      | 28            |
| Add'l Pay-Elem Extended Learning        | 46,521                 | 52,671                 | 80,000                 | 80,000                 | 0                                      | 0.00%                                      | 29            |
| Add'l Pay-SHS                           | 133,123                | 150,093                | 100,000                | 100,000                | 0                                      | 0.00%                                      | 30            |
| Add'l Pay-Middle Sat./Drop-out          | 115,534                | 84,424                 | 115,000                | 115,000                | 0                                      | 0.00%                                      | 31            |
| Add'l Pay-High Sat./Twilight            | 112,297                | 111,400                | 145,000                | 125,000                | (20,000)                               | -13.79%                                    | 32            |
| Add'l Pay-D/O Intervent'n               | 17,493                 | 31,908                 | 45,000                 | 35,000                 | (10,000)                               | -22.22%                                    | 33            |
| Add'l Pay-Upward Bound Tutoring         | 945                    | 665                    | 10,000                 | 10,000                 | 0                                      | 0.00%                                      | 34            |
| SIT Planning Workshop                   | 0                      | 0                      | 133,822                | 133,822                | 0                                      | 0.00%                                      | 35            |
| Summer School-Elementary                | 325,706                | 333,864                | 350,000                | 350,000                | 0                                      | 0.00%                                      | 36            |
| Summer School-Middle                    | 44,166                 | 31,808                 | 155,000                | 155,000                | 0                                      | 0.00%                                      | 37            |
| Summer School-High                      | 216,548                | 241,067                | 200,000                | 200,000                | 0                                      | 0.00%                                      | 38            |
| Instructional Substitutes               | 1,451,509              | 1,373,654              | 1,485,000              | 1,903,350              | 418,350                                | 28.17%                                     | 39            |
| Extra-Curricular Compensation           | 858,570                | 861,400                | 850,000                | 865,000                | 15,000                                 | 1.76%                                      | 40            |
| TIF Incentive                           | 516,640                | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 41            |
| Sick Leave Cash Out                     | 4,200                  | 4,050                  | 0                      | 0                      | 0                                      | 0.00%                                      | 42            |
| Turnover Credit                         | 0                      | 0                      | (2,200,000)            | (2,400,000)            | (200,000)                              | 9.09%                                      | 43            |
|   | <b>78,290,260</b>      | <b>78,227,297</b>      | <b>79,105,860</b>      | <b>79,709,816</b>      | <b>603,956</b>                         | <b>0.76%</b>                               |               |
| <b>Contracted Services</b>              |                        |                        |                        |                        |  |  |               |
| Equipment Rental                        | 296,200                | 270,777                | 300,000                | 300,000                | 0                                      | 0.00%                                      | 44            |
| Official Fees                           | 145,000                | 182,759                | 171,000                | 171,000                | 0                                      | 0.00%                                      | 45            |
| Athletic Trainer Services               | 229,147                | 213,016                | 275,000                | 275,000                | 0                                      | 0.00%                                      | 46            |
| Music and Arts                          | 96,398                 | 82,429                 | 100,000                | 85,000                 | (15,000)                               | -15.00%                                    | 47            |
| Alternative School - Social Work        | 84,501                 | 84,499                 | 85,000                 | 85,000                 | 0                                      | 0.00%                                      | 48            |
| Interpreters                            | 69,072                 | 18,776                 | 65,000                 | 40,000                 | (25,000)                               | -38.46%                                    | 49            |
| Drop-out Prevention                     | 0                      | 1,740                  | 5,000                  | 0                      | (5,000)                                | -100.00%                                   | 50            |
| Home and Hospital                       | 25,043                 | 31,237                 | 25,000                 | 25,000                 | 0                                      | 0.00%                                      | 51            |
| Contracted Services                     | 643,336                | 774,902                | 645,000                | 445,000                | (200,000)                              | -31.01%                                    | 52            |
|   | <b>1,588,697</b>       | <b>1,660,135</b>       | <b>1,671,000</b>       | <b>1,426,000</b>       | <b>(245,000)</b>                       | <b>-14.66%</b>                             |               |
| <b>Supplies and Materials</b>           |                        |                        |                        |                        |  |  |               |
| Printing Supplies                       | 84,174                 | 62,558                 | 75,000                 | 75,000                 | 0                                      | 0.00%                                      | 53            |
| Small Computer Equipment                | 1,495,008              | 2,497,308              | 2,175,000              | 2,175,000              | 0                                      | 0.00%                                      | 54            |
| Computer Lab Materials / Software       | 355,288                | 398,992                | 375,000                | 375,000                | 0                                      | 0.00%                                      | 55            |
| Textbooks-School Allocations            | 7,712                  | 3,192                  | 4,500                  | 4,500                  | 0                                      | 0.00%                                      | 56            |
| Textbooks-Supv. - Elementary            | 29,323                 | (589)                  | 200,000                | 200,000                | 0                                      | 0.00%                                      | 57            |
| Textbooks-Supv. - Secondary             | 369,732                | 297,499                | 300,000                | 315,000                | 15,000                                 | 5.00%                                      | 58            |
| Instructional Mat'ls-School Alloc.      | 922,836                | 1,014,935              | 1,036,871              | 1,036,871              | 0                                      | 0.00%                                      | 59            |
| Instr. Mat's-Supv. - Elementary         | 723,866                | 405,068                | 500,000                | 500,000                | 0                                      | 0.00%                                      | 60            |
| Instr. Mat's-Supv. - Secondary          | 670,735                | 646,664                | 536,000                | 536,000                | 0                                      | 0.00%                                      | 61            |
| Instr. Mat's-Outdoor School             | 5,000                  | 4,014                  | 5,000                  | 5,000                  | 0                                      | 0.00%                                      | 62            |
| Instructional Mat'ls-Classroom          | 178,277                | 210,086                | 210,908                | 210,908                | 0                                      | 0.00%                                      | 63            |
| Summer School Materials-Elem.           | 26,844                 | 41,754                 | 50,000                 | 50,000                 | 0                                      | 0.00%                                      | 64            |
| Summer School Materials-Second.         | 897                    | 332                    | 25,000                 | 15,000                 | (10,000)                               | -40.00%                                    | 65            |
| Instr. Mat's-Planetarium                | 2,446                  | 2,501                  | 2,500                  | 2,500                  | 0                                      | 0.00%                                      | 66            |
| Instr. Mat's-Drop-out Prevention        | 10,069                 | 10,162                 | 10,000                 | 10,000                 | 0                                      | 0.00%                                      | 67            |
| Instr. Mat's-Family Life                | 18,126                 | 17,964                 | 18,000                 | 18,000                 | 0                                      | 0.00%                                      | 68            |
| Instr. Mat's-Drop-out Prev.Incentives   | 2,993                  | 3,212                  | 3,000                  | 3,000                  | 0                                      | 0.00%                                      | 69            |
| Standardized Exams - Practice Materials | 0                      | 0                      | 15,000                 | 0                      | (15,000)                               | -100.00%                                   | 70            |
|   | <b>4,903,326</b>       | <b>5,615,652</b>       | <b>5,541,779</b>       | <b>5,531,779</b>       | <b>(10,000)</b>                        | <b>-0.18%</b>                              |               |

**Classroom Instructional Programs (Continued)**

| <b>Program Budget</b>                  | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./(Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> | <b>Item #</b> |
|--|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| <b>Other Charges</b>                   |                        |                        |                        |                        |  |  |               |
| Travel - Dropout Prevent               | 3,766                  | 5,918                  | 5,000                  | 5,000                  | 0                                      | 0.00%                                      | 71            |
| Travel - Diversity Achieve. Coun.      | 0                      | 0                      | 1,000                  | 1,000                  | 0                                      | 0.00%                                      | 72            |
| Traveling Teachers                     | 9,095                  | 10,727                 | 13,000                 | 13,000                 | 0                                      | 0.00%                                      | 73            |
| Mileage - Home Instruction             | 37,097                 | 45,016                 | 30,000                 | 30,000                 | 0                                      | 0.00%                                      | 74            |
| SIT Grants                             | 184,536                | 225,229                | 104,754                | 104,754                | 0                                      | 0.00%                                      | 75            |
| School Enrichment Activities           | 116,812                | 117,126                | 126,500                | 126,500                | 0                                      | 0.00%                                      | 76            |
| Middle School After School Activities  | 50,500                 | 55,869                 | 56,100                 | 56,100                 | 0                                      | 0.00%                                      | 77            |
| Interscholastic Athletics              | 209,440                | 230,384                | 230,384                | 230,384                | 0                                      | 0.00%                                      | 78            |
| Other - Contingency                    | 9,832                  | 8,639                  | 10,000                 | 10,000                 | 0                                      | 0.00%                                      | 79            |
|  | <u>621,078</u>         | <u>698,909</u>         | <u>576,738</u>         | <u>576,738</u>         | <u>0</u>                               | <u>0.00%</u>                               |               |
| <b>Property</b>                        |                        |                        |                        |                        |  |  |               |
| Instr. Equip.-School Alloc.            | 48,119                 | 40,855                 | 17,605                 | 17,605                 | 0                                      | 0.00%                                      | 80            |
| Instr. Equip.-Supv. - Elementary       | 268,287                | 55,023                 | 60,000                 | 60,000                 | 0                                      | 0.00%                                      | 81            |
| Instr. Equip.-Supv. - Secondary        | 331,418                | 242,841                | 255,000                | 255,000                | 0                                      | 0.00%                                      | 82            |
| Instructional Technology               | 90,917                 | 42,054                 | 40,000                 | 40,000                 | 0                                      | 0.00%                                      | 83            |
|  | <u>738,741</u>         | <u>380,774</u>         | <u>372,605</u>         | <u>372,605</u>         | <u>0</u>                               | <u>0.00%</u>                               |               |
| <b>Transfers</b>                       |                        |                        |                        |                        |  |  |               |
| Tuition (to other Md. LEA's)           | 44,112                 | 32,775                 | 70,000                 | 70,000                 | 0                                      | 0.00%                                      | 84            |
| State Institutions                     | 138,520                | 208,568                | 150,000                | 150,000                | 0                                      | 0.00%                                      | 85            |
| Transfers - Private/Other Institutions | 153,097                | 130,498                | 150,000                | 150,000                | 0                                      | 0.00%                                      | 86            |
|  | <u>335,729</u>         | <u>371,841</u>         | <u>370,000</u>         | <u>370,000</u>         | <u>0</u>                               | <u>0.00%</u>                               |               |
| <b>Program Total</b>                   | <b>86,477,831</b>      | <b>86,954,606</b>      | <b>87,637,982</b>      | <b>87,986,938</b>      | <b>348,956</b>                         | <b>0.40%</b>                               |               |

## Targeted Instructional Programs

MSDE Categories: Instructional Salaries  
Instructional Textbooks & Supplies  
Other Instructional Costs

| <b><u>Program Staffing Summary</u></b> | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./(Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> |               |
|--|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| Teachers                               |                        |                        |                        |                        |  |  |               |
| Lead Teachers-Elem.                    | 23.0                   | 23.5                   | 23.5                   | 23.5                   | 0.0                                    | 0.00%                                      |               |
| Lead Teachers-Second.                  | 21.0                   | 21.0                   | 21.0                   | 21.0                   | 0.0                                    | 0.00%                                      |               |
| Family Center                          | 2.5                    | 2.5                    | 2.5                    | 2.5                    | 0.0                                    | 0.00%                                      |               |
| ELL                                    | 16.0                   | 17.0                   | 19.0                   | 23.0                   | 4.0                                    | 21.05%                                     |               |
| Total FTE                              | <u>62.5</u>            | <u>64.0</u>            | <u>66.0</u>            | <u>70.0</u>            | <u>4.0</u>                             | <u>6.06%</u>                               |               |
|  |                        |                        |                        |                        |  |  |               |
| <b><u>Program Budget</u></b>           | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./(Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> | <b>Item #</b> |
| <b>Salaries and Wages</b>              |                        |                        |                        |                        |  |  |               |
| Teachers                               |                        |                        |                        |                        |  |  |               |
| Lead Teachers-Elem.                    | 1,611,312              | 1,703,759              | 1,733,721              | 1,687,971              | (45,749)                               | -2.64%                                     | 1             |
| Lead Teachers-Second.                  | 1,483,900              | 1,447,119              | 1,525,634              | 1,540,544              | 14,910                                 | 0.98%                                      | 2             |
| Family Center                          | 132,870                | 140,853                | 145,986                | 138,055                | (7,931)                                | -5.43%                                     | 3             |
| ELL                                    | 965,226                | 1,048,054              | 1,174,376              | 1,421,481              | 247,105                                | 21.04%                                     | 4             |
| Summer/Additional Pay                  | 4,560                  | 7,103                  | 7,500                  | 7,500                  | 0                                      | 0.00%                                      | 5             |
| Instructional Substitutes              | 41,015                 | 33,889                 | 38,500                 | 42,735                 | 4,235                                  | 11.00%                                     | 6             |
| Sick Leave Cash Out                    | 0                      | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 7             |
|  | <u>4,238,883</u>       | <u>4,380,778</u>       | <u>4,625,716</u>       | <u>4,838,286</u>       | <u>212,570</u>                         | <u>4.60%</u>                               |               |
|  |                        |                        |                        |                        |  |  |               |
| <b>Contracted Services</b>             |                        |                        |                        |                        |  |  |               |
| ELL                                    | 19,307                 | 14,904                 | 20,000                 | 20,000                 | 0                                      | 0.00%                                      | 8             |
|  | <u>19,307</u>          | <u>14,904</u>          | <u>20,000</u>          | <u>20,000</u>          | <u>0</u>                               | <u>0.00%</u>                               |               |
|  |                        |                        |                        |                        |  |  |               |
| <b>Supplies and Materials</b>          |                        |                        |                        |                        |  |  |               |
| Instructional Materials                |                        |                        |                        |                        |  |  |               |
| ELL                                    | 12,039                 | 11,931                 | 12,000                 | 12,000                 | 0                                      | 0.00%                                      | 9             |
|  | <u>12,039</u>          | <u>11,931</u>          | <u>12,000</u>          | <u>12,000</u>          | <u>0</u>                               | <u>0.00%</u>                               |               |
|  |                        |                        |                        |                        |  |  |               |
| <b>Other Charges</b>                   |                        |                        |                        |                        |  |  |               |
| Travel - ELL                           | 4,621                  | 5,313                  | 5,000                  | 5,000                  | 0                                      | 0.00%                                      | 10            |
|  | <u>4,621</u>           | <u>5,313</u>           | <u>5,000</u>           | <u>5,000</u>           | <u>0</u>                               | <u>0.00%</u>                               |               |
|  |                        |                        |                        |                        |  |  |               |
| <b>Property</b>                        |                        |                        |                        |                        |  |  |               |
| Equipment                              | 0                      | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 11            |
|  | <u>0</u>               | <u>0</u>               | <u>0</u>               | <u>0</u>               | <u>0</u>                               | <u>0.00%</u>                               |               |
|  |                        |                        |                        |                        |  |  |               |
| <b>Program Total</b>                   | <b>4,274,850</b>       | <b>4,412,927</b>       | <b>4,662,716</b>       | <b>4,875,286</b>       | <b>212,570</b>                         | <b>4.56%</b>                               |               |

## Career Technology Programs

MSDE Categories: Instructional Salaries

Instructional Textbooks & Supplies

Other Instructional Costs

| <u>Program Staffing Summary</u> | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |
|---------------------------------|------------------------|------------------------|------------------------|------------------------|---|--|
| Teachers                        |                        |                        |                        |                        |   |  |
| Family /Consumer Science - Mid. | 0.0                    | 0.0                    | 0.0                    | 0.0                    | 0.0                                     | 0.00%                                      |
| Family/Consumer Science - High  | 8.0                    | 8.0                    | 8.0                    | 8.0                    | 0.0                                     | 0.00%                                      |
| Tech Ed - Middle                | 7.5                    | 7.5                    | 7.5                    | 7.5                    | 0.0                                     | 0.00%                                      |
| Tech Ed - High                  | 8.0                    | 8.0                    | 7.0                    | 7.0                    | 0.0                                     | 0.00%                                      |
| Agriculture                     | 7.6                    | 6.6                    | 6.6                    | 6.6                    | 0.0                                     | 0.00%                                      |
| Coop. Vocational Education      | 2.0                    | 2.0                    | 2.0                    | 2.0                    | 0.0                                     | 0.00%                                      |
| Foundations of Technology       | 0.0                    | 0.0                    | 0.0                    | 0.0                    | 0.0                                     | 0.00%                                      |
| Support Service                 | 0.0                    | 0.0                    | 0.0                    | 0.0                    | 0.0                                     | 0.00%                                      |
| Criminal Justice                | 3.0                    | 5.0                    | 5.0                    | 5.0                    | 0.0                                     | 0.00%                                      |
| Health Occupations              | 3.0                    | 3.0                    | 3.0                    | 3.0                    | 0.0                                     | 0.00%                                      |
| Office Occupations              | 8.5                    | 7.5                    | 6.5                    | 6.5                    | 0.0                                     | 0.00%                                      |
| Automotive                      | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                     | 0.00%                                      |
| Trade & Industry                | 15.0                   | 15.0                   | 16.0                   | 16.0                   | 0.0                                     | 0.00%                                      |
| Instructional Assistants        | 4.0                    | 4.0                    | 4.0                    | 4.0                    | 0.0                                     | 0.00%                                      |
| <b>Total FTE</b>                | <b>67.6</b>            | <b>67.6</b>            | <b>66.6</b>            | <b>66.6</b>            | <b>0.0</b>                              | <b>0.00%</b>                               |

| <u>Program Budget</u>        | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
|------------------------------|------------------------|------------------------|------------------------|------------------------|---|--|---------------|
| <b>Salaries and Wages</b>    |                        |                        |                        |                        |   |  |               |
| Teachers                     |                        |                        |                        |                        |   |  |               |
| Family/Consumer Science/Mid. | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 1             |
| Family/Consumer Science/High | 502,358                | 512,066                | 519,864                | 502,517                | (17,348)                                | -3.34%                                     | 2             |
| Tech Ed - Middle             | 468,458                | 496,743                | 489,339                | 486,258                | (3,081)                                 | -0.63%                                     | 3             |
| Tech Ed - High               | 492,765                | 481,148                | 445,878                | 416,938                | (28,940)                                | -6.49%                                     | 4             |
| Agriculture                  | 455,513                | 367,848                | 373,137                | 349,363                | (23,774)                                | -6.37%                                     | 5             |
| Coop. Vocational Education   | 126,509                | 129,966                | 132,975                | 134,521                | 1,546                                   | 1.16%                                      | 6             |
| Foundations of Technology    | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 7             |
| Support Service              | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 8             |
| Criminal Justice             | 180,147                | 276,592                | 290,684                | 259,058                | (31,626)                                | -10.88%                                    | 9             |
| Health Occupations           | 179,307                | 183,628                | 186,128                | 190,396                | 4,268                                   | 2.29%                                      | 10            |
| Office Occupations           | 560,555                | 411,926                | 427,802                | 431,161                | 3,358                                   | 0.79%                                      | 11            |
| Automotive                   | 61,719                 | 63,451                 | 64,887                 | 65,376                 | 489                                     | 0.75%                                      | 12            |
| Trade & Industry             | 880,479                | 960,830                | 1,045,853              | 1,065,228              | 19,375                                  | 1.85%                                      | 13            |
| Instructional Assistants     | 95,632                 | 91,910                 | 93,828                 | 94,768                 | 940                                     | 1.00%                                      | 14            |
| Summer/Add. Employment       | 71,167                 | 57,952                 | 50,000                 | 50,000                 | 0                                       | 0.00%                                      | 15            |
| Instructional Substitutes    | 80,476                 | 76,560                 | 71,500                 | 79,365                 | 7,865                                   | 11.00%                                     | 16            |
|                              | 4,155,085              | 4,110,620              | 4,191,875              | 4,124,949              | (66,926)                                | -1.60%                                     |               |

|                             |        |        |        |        |          |         |    |
|-----------------------------|--------|--------|--------|--------|----------|---------|----|
| <b>Contracted Services</b>  |        |        |        |        |          |         |    |
| Contractor Trades Education | 30,723 | 17,925 | 50,000 | 20,000 | (30,000) | -60.00% | 17 |
|                             | 30,723 | 17,925 | 50,000 | 20,000 | (30,000) | -60.00% |    |

|                               |         |         |         |         |        |         |    |
|-------------------------------|---------|---------|---------|---------|--------|---------|----|
| <b>Supplies and Materials</b> |         |         |         |         |        |         |    |
| Small Computer Equipment      | 169,518 | 93,301  | 125,000 | 125,000 | 0      | 0.00%   | 18 |
| Textbooks                     | 43,009  | 48,856  | 0       | 30,000  | 30,000 | 100.00% | 19 |
| Instructional Materials - CTE | 65,000  | 165,172 | 160,000 | 160,000 | 0      | 0.00%   | 20 |
| Agriculture                   | 14,571  | 17,948  | 14,000  | 14,000  | 0      | 0.00%   | 21 |
| Distributive Education        | 1,957   | 1,730   | 4,000   | 4,000   | 0      | 0.00%   | 22 |
| Health Occupations            | 3,020   | 3,009   | 3,000   | 3,000   | 0      | 0.00%   | 23 |
| Office Occupations            | 6,726   | 6,255   | 20,000  | 20,000  | 0      | 0.00%   | 24 |
| Trade & Industry              | 66,335  | 79,467  | 80,000  | 80,000  | 0      | 0.00%   | 25 |
| Family/Consumer Science       | 16,112  | 16,119  | 29,000  | 29,000  | 0      | 0.00%   | 26 |
| Technical Education Materials | 65,991  | 76,254  | 100,000 | 100,000 | 0      | 0.00%   | 27 |
|                               | 452,239 | 508,111 | 535,000 | 565,000 | 30,000 | 5.61%   |    |

|                      |        |        |        |        |   |       |    |
|----------------------|--------|--------|--------|--------|---|-------|----|
| <b>Other Charges</b> |        |        |        |        |   |       |    |
| Travel               | 40,518 | 38,917 | 40,000 | 40,000 | 0 | 0.00% | 28 |
| Subscriptions & Dues | 19,225 | 11,963 | 12,000 | 12,000 | 0 | 0.00% | 29 |
|                      | 59,743 | 50,880 | 52,000 | 52,000 | 0 | 0.00% |    |

|                 |         |         |         |         |   |       |    |
|-----------------|---------|---------|---------|---------|---|-------|----|
| <b>Property</b> |         |         |         |         |   |       |    |
| Equipment       | 210,574 | 461,075 | 210,000 | 210,000 | 0 | 0.00% | 30 |

|                      |                  |                  |                  |                  |                 |               |  |
|----------------------|------------------|------------------|------------------|------------------|-----------------|---------------|--|
| <b>Program Total</b> | <b>4,908,364</b> | <b>5,148,611</b> | <b>5,038,875</b> | <b>4,971,949</b> | <b>(66,926)</b> | <b>-1.33%</b> |  |
|----------------------|------------------|------------------|------------------|------------------|-----------------|---------------|--|

## Gifted and Talented Programs

MSDE Categories: Instructional Salaries

Instructional Textbooks & Supplies

Other Instructional Costs

| <u>Program Staffing Summary</u>  | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./ (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> |               |
|----------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|---|--|---------------|
| Teachers                         |                              |                              |                              |                              |   |  |               |
| Talented & Gifted-Enrichment     | 23.0                         | 21.5                         | 21.5                         | 21.5                         | 0.0   | 0.00%  |               |
| Talented & Gifted-Magnet         | 19.0                         | 19.0                         | 19.0                         | 19.0                         | 0.0   | 0.00%  |               |
| Other Enriched/Advanced Prog.    | 7.0                          | 6.0                          | 6.0                          | 6.0                          | 0.0   | 0.00%  |               |
| BISFA Arts Teachers              | 8.0                          | 7.5                          | 7.5                          | 7.5                          | 0.0   | 0.00%  |               |
| Total FTE                        | <u>57.0</u>                  | <u>54.0</u>                  | <u>54.0</u>                  | <u>54.0</u>                  | <u>0.0</u>                                    | <u>0.00%</u>                                     |               |
| <br>                             |                              |                              |                              |                              |   |  |               |
| <u>Program Budget</u>            | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./ (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>        |                              |                              |                              |                              |   |  |               |
| Teachers                         |                              |                              |                              |                              |   |  |               |
| Talented & Gifted-Enrichment     | 1,369,546                    | 1,328,715                    | 1,359,000                    | 1,371,714                    | 12,714  | 0.94%  | 1             |
| Talented & Gifted-Magnet         | 1,108,421                    | 1,061,426                    | 1,104,540                    | 1,117,351                    | 12,811  | 1.16%  | 2             |
| Other Enriched/Advanced Prog.    | 378,936                      | 381,254                      | 391,818                      | 391,938                      | 119   | 0.03%  | 3             |
| BISFA Arts Teachers              | 535,298                      | 525,801                      | 534,888                      | 529,219                      | (5,669)                                       | -1.06%   | 4             |
| Temporary Employment             | 227,430                      | 196,512                      | 200,000                      | 200,000                      | 0   | 0.00%  | 5             |
| Summer/Additional Pay - G&T      | 29,850                       | 27,331                       | 45,000                       | 30,000                       | (15,000)                                      | -33.33%  | 6             |
| Summer/Additional Pay - BISFA    | 16,507                       | 18,165                       | 10,000                       | 15,000                       | 5,000   | 50.00%   | 7             |
| Instructional Substitutes        | 64,709                       | 72,455                       | 67,500                       | 74,925                       | 7,425   | 11.00%   | 8             |
|                                  | <u>3,730,696</u>             | <u>3,611,658</u>             | <u>3,712,747</u>             | <u>3,730,146</u>             | <u>17,399</u>                                 | <u>0.47%</u>                                     |               |
| <br>                             |                              |                              |                              |                              |   |  |               |
| <b>Contracted Services</b>       |                              |                              |                              |                              |   |  |               |
| Contracted Services              | 3,814                        | 0                            | 0                            | 0                            | 0   | 0.00%  | 9             |
| Contracted Services - G&T        | 22,992                       | 20,666                       | 25,000                       | 25,000                       | 0   | 0.00%  | 10            |
|                                  | <u>26,806</u>                | <u>20,666</u>                | <u>25,000</u>                | <u>25,000</u>                | <u>0</u>                                      | <u>0.00%</u>                                     |               |
| <br>                             |                              |                              |                              |                              |   |  |               |
| <b>Supplies and Materials</b>    |                              |                              |                              |                              |   |  |               |
| Materials - G&T                  | 105,022                      | 54,840                       | 75,000                       | 75,000                       | 0   | 0.00%  | 11            |
| Materials - STEM                 | 93,540                       | 60,610                       | 100,000                      | 100,000                      | 0   | 0.00%  | 12            |
| Magnet Program-Materials-Elem.   | 50,020                       | 35,942                       | 45,000                       | 35,000                       | (10,000)                                      | -22.22%  | 13            |
| Magnet Program-Materials-Second. | 5,732                        | 19,899                       | 45,000                       | 35,000                       | (10,000)                                      | -22.22%  | 14            |
|                                  | <u>254,314</u>               | <u>171,291</u>               | <u>265,000</u>               | <u>245,000</u>               | <u>(20,000)</u>                               | <u>-7.55%</u>                                    |               |
| <br>                             |                              |                              |                              |                              |   |  |               |
| <b>Other Charges</b>             |                              |                              |                              |                              |   |  |               |
| Travel - Prof. Development       | 106,604                      | 150,312                      | 30,000                       | 75,000                       | 45,000  | 150.00%  | 15            |
| Subscriptions & Dues             | 57,533                       | 40,390                       | 25,000                       | 25,000                       | 0   | 0.00%  | 16            |
|                                  | <u>164,137</u>               | <u>190,702</u>               | <u>55,000</u>                | <u>100,000</u>               | <u>45,000</u>                                 | <u>81.82%</u>                                    |               |
| <br>                             |                              |                              |                              |                              |   |  |               |
| <b>Property</b>                  |                              |                              |                              |                              |   |  |               |
| Equipment - G&T                  | 0                            | 0                            | 7,500                        | 7,500                        | 0   | 0.00%  | 17            |
| Equipment - STEM                 | 14,135                       | 4,295                        | 55,000                       | 10,000                       | (45,000)                                      | -81.82%  | 18            |
|                                  | <u>14,135</u>                | <u>4,295</u>                 | <u>62,500</u>                | <u>17,500</u>                | <u>(45,000)</u>                               | <u>-72.00%</u>                                   |               |
| <br>                             |                              |                              |                              |                              |   |  |               |
| <b>Program Total</b>             | <b>4,190,087</b>             | <b>3,998,611</b>             | <b>4,120,247</b>             | <b>4,117,646</b>             | <b>(2,601)</b>                                | <b>-0.06%</b>                                    |               |

## School Library Programs

MSDE Categories: Instructional Salaries  
Instructional Textbooks & Supplies  
Other Instructional Costs

| <b><u>Program Staffing Summary</u></b> | <b><u>Actual<br/>FY16</u></b> | <b><u>Actual<br/>FY17</u></b> | <b><u>Budget<br/>FY18</u></b> | <b><u>Budget<br/>FY19</u></b> | <b><u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u></b> |                      |
|--|-------------------------------|-------------------------------|-------------------------------|-------------------------------|--|---|----------------------|
| Librarians                             | 40.0                          | 39.5                          | 39.0                          | 39.0                          | 0.0  | 0.00%   |                      |
| Total FTE                              | 40.0                          | 39.5                          | 39.0                          | 39.0                          | 0.0  | 0.00%   |                      |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b><u>Program Budget</u></b>           | <b><u>Actual<br/>FY16</u></b> | <b><u>Actual<br/>FY17</u></b> | <b><u>Budget<br/>FY18</u></b> | <b><u>Budget<br/>FY19</u></b> | <b><u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>Item #</u></b> |
| <b>Salaries and Wages</b>              |                               |                               |                               |                               |  |   |                      |
| Librarians                             | 2,655,476                     | 2,599,651                     | 2,664,875                     | 2,610,503                     | (54,372)                                       | -2.04%  | 1                    |
| Summer/Additional Employment           | 62,345                        | 55,679                        | 67,000                        | 67,000                        | 0  | 0.00%   | 2                    |
| Instructional Substitutes              | 42,954                        | 30,310                        | 44,000                        | 48,840                        | 4,840  | 11.00%  | 3                    |
|  | 2,760,774                     | 2,685,641                     | 2,775,875                     | 2,726,343                     | (49,532)                                       | -1.78%  |                      |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b>Supplies and Materials</b>          |                               |                               |                               |                               |  |   |                      |
| Library Materials                      | 221,217                       | 219,445                       | 215,000                       | 215,000                       | 0  | 0.00%   | 4                    |
|  | 221,217                       | 219,445                       | 215,000                       | 215,000                       | 0  | 0.00%   |                      |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b>Other Charges</b>                   |                               |                               |                               |                               |  |   |                      |
| Subscriptions & Dues                   | 230,077                       | 181,542                       | 208,000                       | 208,000                       | 0  | 0.00%   | 5                    |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b>Property</b>                        |                               |                               |                               |                               |  |   |                      |
| Equipment                              | 3,999                         | 18,106                        | 10,000                        | 5,000                         | (5,000)  | -50.00%   | 6                    |
| <b>Program Total</b>                   | <b>3,216,067</b>              | <b>3,104,734</b>              | <b>3,208,875</b>              | <b>3,154,343</b>              | <b>(54,532)</b>                                | <b>-1.70%</b>                                     |                      |



## Professional Development

MSDE Categories: Instructional Salaries

Instructional Textbooks & Supplies

Other Instructional Costs

| <u>Program Staffing Summary</u> | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |               |
|---------------------------------|------------------------|------------------------|------------------------|------------------------|---|--|---------------|
| Mentor Resource Teachers        | 4.0                    | 0.0                    | 0.0                    | 4.0                    | 4.0                                     | 100.00%                                    |               |
| Total FTE                       | 4.0                    | 0.0                    | 0.0                    | 4.0                    | 4.0                                     | 100.00%                                    |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <u>Program Budget</u>           | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>       |                        |                        |                        |                        |   |  |               |
| Mentor Resource Teachers        | 310,101                | 1,178                  | 0                      | 320,000                | 320,000                                 | 100.00%                                    | 1             |
| Clerical/Additional Pay         | 4,782                  | 9,010                  | 0                      | 10,000                 | 10,000                                  | 100.00%                                    | 2             |
| Additional Pay - Teachers       | 24,938                 | 71,419                 | 50,000                 | 50,000                 | 0                                       | 0.00%                                      | 3             |
| Workshops                       | 413,709                | 557,425                | 435,750                | 500,000                | 64,250                                  | 14.74%                                     | 4             |
| Workshops - G&T                 | 59,063                 | 87,890                 | 65,000                 | 60,000                 | (5,000)                                 | -7.69%                                     | 5             |
| Substitutes - Prof. Growth      | 52,715                 | 104,290                | 51,500                 | 57,165                 | 5,665                                   | 11.00%                                     | 6             |
|                                 | 865,307                | 831,212                | 602,250                | 997,165                | 394,915                                 | 65.57%                                     |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Contracted Services</b>      |                        |                        |                        |                        |   |  |               |
| Consultants                     | 62,136                 | 63,419                 | 25,000                 | 25,000                 | 0                                       | 0.00%                                      | 7             |
| Facility Rental                 | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 8             |
|                                 | 62,136                 | 63,419                 | 25,000                 | 25,000                 | 0                                       | 0.00%                                      |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Supplies and Materials</b>   |                        |                        |                        |                        |   |  |               |
| Office Supplies                 | 90                     | 1,161                  | 0                      | 0                      | 0                                       | 0.00%                                      | 9             |
| Workshop Supplies               | 21,243                 | 90,450                 | 40,000                 | 40,000                 | 0                                       | 0.00%                                      | 10            |
| Food/Meals                      | 3,151                  | 2,812                  | 5,000                  | 5,000                  | 0                                       | 0.00%                                      | 11            |
|                                 | 24,484                 | 94,423                 | 45,000                 | 45,000                 | 0                                       | 0.00%                                      |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Other Charges</b>            |                        |                        |                        |                        |   |  |               |
| Travel/Professional Dev.        | 139,495                | 146,702                | 95,000                 | 95,000                 | 0                                       | 0.00%                                      | 12            |
| Subscriptions & Dues            | 66,943                 | 29,413                 | 7,000                  | 7,000                  | 0                                       | 0.00%                                      | 13            |
|                                 | 206,438                | 176,115                | 102,000                | 102,000                | 0                                       | 0.00%                                      |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Property</b>                 |                        |                        |                        |                        |   |  |               |
| Equipment                       | 1,798                  | 284                    | 0                      | 0                      | 0                                       | 0.00%                                      | 14            |
| <b>Program Total</b>            | <b>1,160,164</b>       | <b>1,165,452</b>       | <b>774,250</b>         | <b>1,169,165</b>       | <b>394,915</b>                          | <b>51.01%</b>                              |               |

## School Counseling Programs

MSDE Categories: Instructional Salaries

Instructional Textbooks & Supplies

Other Instructional Costs

| <b><u>Program Staffing Summary</u></b> | <b><u>Actual<br/>FY16</u></b> | <b><u>Actual<br/>FY17</u></b> | <b><u>Budget<br/>FY18</u></b> | <b><u>Budget<br/>FY19</u></b> | <b><u>Inc./(Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u></b> |                      |
|--|-------------------------------|-------------------------------|-------------------------------|-------------------------------|---|---|----------------------|
| Guidance Counselors                    | 55.5                          | 56.0                          | 56.0                          | 56.0                          | 0.0   | 0.00%   |                      |
| Instructional Assistants               | 2.0                           | 2.0                           | 2.0                           | 2.0                           | 0.0   | 0.00%   |                      |
| Total FTE                              | <u>57.5</u>                   | <u>58.0</u>                   | <u>58.0</u>                   | <u>58.0</u>                   | <u>0.0</u>                                    | <u>0.00%</u>                                      |                      |
| <br>                                   |                               |                               |                               |                               |   |   |                      |
| <b><u>Program Budget</u></b>           | <b><u>Actual<br/>FY16</u></b> | <b><u>Actual<br/>FY17</u></b> | <b><u>Budget<br/>FY18</u></b> | <b><u>Budget<br/>FY19</u></b> | <b><u>Inc./(Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>Item #</u></b> |
| <b>Salaries and Wages</b>              |                               |                               |                               |                               |   |   |                      |
| Guidance Counselors                    | 3,271,501                     | 3,378,732                     | 3,471,947                     | 3,475,002                     | 3,055   | 0.09%   | 1                    |
| Instructional Assistants               | 75,512                        | 76,476                        | 78,481                        | 79,272                        | 791   | 1.01%   | 2                    |
| Peer Training Workshops                | 0                             | 0                             | 0                             | 0                             | 0   | 0.00%   | 3                    |
| Additional Employment                  | 197,168                       | 205,047                       | 221,500                       | 221,500                       | 0   | 0.00%   | 4                    |
| Instructional Substitutes              | 17,199                        | 5,503                         | 22,000                        | 24,420                        | 2,420   | 11.00%  | 5                    |
|  | <u>3,561,380</u>              | <u>3,665,757</u>              | <u>3,793,928</u>              | <u>3,800,194</u>              | <u>6,266</u>                                  | <u>0.17%</u>                                      |                      |
| <br>                                   |                               |                               |                               |                               |   |   |                      |
| <b>Contracted Services</b>             |                               |                               |                               |                               |   |   |                      |
| Contracted Services                    | 3,600                         | 0                             | 0                             | 0                             | 0   | 0.00%   | 6                    |
|  | <u>3,600</u>                  | <u>0</u>                      | <u>0</u>                      | <u>0</u>                      | <u>0</u>                                      | <u>0.00%</u>                                      |                      |
| <br>                                   |                               |                               |                               |                               |   |   |                      |
| <b>Supplies and Materials</b>          |                               |                               |                               |                               |   |   |                      |
| Office Supplies                        | 1,598                         | 1,489                         | 1,500                         | 1,500                         | 0   | 0.00%   | 7                    |
| Career Guidance - Reg. Prog.           | 27,007                        | 33,122                        | 50,000                        | 40,000                        | (10,000)                                      | -20.00%   | 8                    |
| Guidance - Career & Technology         | 2,003                         | 2,176                         | 3,000                         | 3,000                         | 0   | 0.00%   | 9                    |
| Computer Software                      | 123,127                       | 112,040                       | 124,000                       | 124,000                       | 0   | 0.00%   | 10                   |
| PBIS Materials                         | 3,957                         | 3,755                         | 11,500                        | 6,000                         | (5,500)                                       | -47.83%   | 11                   |
|  | <u>157,693</u>                | <u>152,582</u>                | <u>190,000</u>                | <u>174,500</u>                | <u>(15,500)</u>                               | <u>-8.16%</u>                                     |                      |
| <br>                                   |                               |                               |                               |                               |   |   |                      |
| <b>Other Charges</b>                   |                               |                               |                               |                               |   |   |                      |
| Travel                                 | 1,951                         | 1,097                         | 1,000                         | 1,000                         | 0   | 0.00%   | 12                   |
| Subscriptions & Dues                   | 16,904                        | 8,571                         | 7,200                         | 7,200                         | 0   | 0.00%   | 13                   |
|  | <u>18,855</u>                 | <u>9,668</u>                  | <u>8,200</u>                  | <u>8,200</u>                  | <u>0</u>                                      | <u>0.00%</u>                                      |                      |
| <br>                                   |                               |                               |                               |                               |   |   |                      |
| <b>Property</b>                        |                               |                               |                               |                               |   |   |                      |
| Equipment                              | 0                             | 0                             | 0                             | 0                             | 0   | 0.00%   | 14                   |
| <b>Program Total</b>                   | <b><u>3,741,527</u></b>       | <b><u>3,828,006</u></b>       | <b><u>3,992,128</u></b>       | <b><u>3,982,894</u></b>       | <b><u>(9,234)</u></b>                         | <b><u>-0.23%</u></b>                              |                      |

## Psychological Services Programs

MSDE Categories: Instructional Salaries

Instructional Textbooks & Supplies

Other Instructional Costs

| <b><u>Program Staffing Summary</u></b> | <b><u>Actual<br/>FY16</u></b> | <b><u>Actual<br/>FY17</u></b> | <b><u>Budget<br/>FY18</u></b> | <b><u>Budget<br/>FY19</u></b> | <b><u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u></b> |                      |
|--|-------------------------------|-------------------------------|-------------------------------|-------------------------------|--|---|----------------------|
| Professional                           | 7.5                           | 7.5                           | 7.5                           | 7.5                           | 0.0  | 0.00%   |                      |
| Total FTE                              | 7.5                           | 7.5                           | 7.5                           | 7.5                           | 0.0  | 0.00%   |                      |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b><u>Program Budget</u></b>           | <b><u>Actual<br/>FY16</u></b> | <b><u>Actual<br/>FY17</u></b> | <b><u>Budget<br/>FY18</u></b> | <b><u>Budget<br/>FY19</u></b> | <b><u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>Item #</u></b> |
| <b>Salaries and Wages</b>              |                               |                               |                               |                               |  |   |                      |
| Professional                           | 610,287                       | 639,596                       | 615,534                       | 625,274                       | 9,740  | 1.58%   | 1                    |
| Additional Employment                  | 8,805                         | 5,682                         | 25,000                        | 10,000                        | (15,000)                                       | -60.00%   | 2                    |
|  | 619,091                       | 645,278                       | 640,534                       | 635,274                       | (5,260)  | -0.82%  |                      |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b>Contracted Services</b>             |                               |                               |                               |                               |  |   |                      |
| Psychologists                          | 60,063                        | 48,525                        | 60,000                        | 60,000                        | 0  | 0.00%   | 3                    |
|  | 60,063                        | 48,525                        | 60,000                        | 60,000                        | 0  | 0.00%   |                      |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b>Supplies and Materials</b>          |                               |                               |                               |                               |  |   |                      |
| Office Supplies                        | 5,840                         | 5,224                         | 3,500                         | 3,500                         | 0  | 0.00%   | 4                    |
| Small Equipment/Supplies               | 64                            | 0                             | 4,000                         | 2,500                         | (1,500)  | -37.50%   | 5                    |
| Computer Software                      | 2,852                         | 149                           | 2,500                         | 2,500                         | 0  | 0.00%   | 6                    |
| Assessment Materials                   | 35,007                        | 21,674                        | 25,000                        | 25,000                        | 0  | 0.00%   | 7                    |
|  | 43,763                        | 27,047                        | 35,000                        | 33,500                        | (1,500)  | -4.29%  |                      |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b>Other Charges</b>                   |                               |                               |                               |                               |  |   |                      |
| Travel                                 | 4,528                         | 5,875                         | 10,000                        | 7,000                         | (3,000)  | -30.00%   | 8                    |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b>Property</b>                        |                               |                               |                               |                               |  |   |                      |
| Equipment                              | 24                            | 0                             | 1,500                         | 1,500                         | 0  | 0.00%   | 9                    |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b>Program Total</b>                   | <b>727,469</b>                | <b>726,725</b>                | <b>747,034</b>                | <b>737,274</b>                | <b>(9,760)</b>                                 | <b>-1.31%</b>                                     |                      |

# Special Education Programs in Washington County Public Schools

MSDE Category: Special Education

MSDE Subcategory: Public School Instruction Programs

| <u>Program Staffing Summary</u>           | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |               |
|---|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| Teachers                                  |                        |                        |                        |                        |  |  |               |
| Intervention                              | 5.0                    | 4.0                    | 4.0                    | 4.0                    | 0.0                                    | 0.00%                                      |               |
| Social Workers                            | 7.0                    | 8.0                    | 8.0                    | 8.0                    | 0.0                                    | 0.00%                                      |               |
| Special Education                         | 145.1                  | 147.1                  | 147.1                  | 149.1                  | 2.0                                    | 1.36%                                      |               |
| Lead Teachers - Special Education         | 6.0                    | 6.0                    | 6.0                    | 6.0                    | 0.0                                    | 0.00%                                      |               |
| Occupational Therapists                   | 5.0                    | 5.0                    | 5.0                    | 5.0                    | 0.0                                    | 0.00%                                      |               |
| Speech, Language, Audiology               | 19.0                   | 20.0                   | 20.0                   | 20.0                   | 0.0                                    | 0.00%                                      |               |
| Instructional Assistants                  | 141.4                  | 139.4                  | 139.4                  | 139.4                  | 0.0                                    | 0.00%                                      |               |
| Occup. Therapist Assistants               | 3.0                    | 3.0                    | 3.0                    | 3.0                    | 0.0                                    | 0.00%                                      |               |
| Total FTE                                 | <u>331.5</u>           | <u>332.5</u>           | <u>332.5</u>           | <u>334.5</u>           | <u>2.0</u>                             | <u>0.60%</u>                               |               |
| <br>                                      |                        |                        |                        |                        |  |  |               |
| <u>Program Budget</u>                     | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>                 |                        |                        |                        |                        |  |  |               |
| Teachers                                  |                        |                        |                        |                        |  |  |               |
| Intervention                              | 261,933                | 253,921                | 265,646                | 266,527                | 882                                    | 0.33%                                      | 1             |
| Social Workers                            | 443,280                | 496,976                | 527,554                | 528,967                | 1,413                                  | 0.27%                                      | 2             |
| Special Education                         | 8,956,991              | 9,112,183              | 9,541,977              | 9,673,758              | 131,781                                | 1.38%                                      | 3             |
| Lead Teachers - Special Education         | 443,248                | 442,616                | 469,130                | 484,606                | 15,476                                 | 3.30%                                      | 4             |
| Occupational Therapists                   | 255,749                | 315,910                | 341,458                | 352,061                | 10,603                                 | 3.11%                                      | 5             |
| Speech, Language, Audiology               | 1,320,314              | 1,403,753              | 1,436,502              | 1,464,256              | 27,754                                 | 1.93%                                      | 6             |
| Instructional Assistants                  | 3,508,752              | 3,516,699              | 3,650,881              | 3,643,596              | (7,285)                                | -0.20%                                     | 7             |
| Occup. Therapist Assistants               | 106,717                | 98,249                 | 114,378                | 116,714                | 2,336                                  | 2.04%                                      | 8             |
| Adult Correctional Facility Instr.        | 7,132                  | 5,263                  | 5,000                  | 5,000                  | 0                                      | 0.00%                                      | 9             |
| Additional Pay                            | 17,193                 | 5,877                  | 15,000                 | 6,000                  | (9,000)                                | -60.00%                                    | 10            |
| Additional Empl./Summer School            | 257,331                | 248,373                | 230,000                | 230,000                | 0                                      | 0.00%                                      | 11            |
| Instructional Substitutes                 | 430,218                | 363,714                | 400,000                | 444,000                | 44,000                                 | 11.00%                                     | 12            |
| Turnover Credit                           | 0                      | 0                      | (300,000)              | (300,000)              | 0                                      | 0.00%                                      | 13            |
|   | <u>16,008,857</u>      | <u>16,263,533</u>      | <u>16,697,525</u>      | <u>16,915,485</u>      | <u>217,960</u>                         | <u>1.31%</u>                               |               |
| <br>                                      |                        |                        |                        |                        |  |  |               |
| <b>Contracted Services</b>                |                        |                        |                        |                        |  |  |               |
| Legal Fees                                | 10,438                 | 53,528                 | 10,000                 | 30,000                 | 20,000                                 | 200.00%                                    | 14            |
| Consultants                               | 108,400                | 70,954                 | 50,000                 | 50,000                 | 0                                      | 0.00%                                      | 15            |
| Assessments                               | 0                      | 304                    | 0                      | 0                      | 0                                      | 0.00%                                      | 16            |
| Interpreters                              | 102,306                | 49,286                 | 75,000                 | 75,000                 | 0                                      | 0.00%                                      | 17            |
| Other Contr. Serv. / Behavior Initiatives | 389,727                | 338,414                | 205,000                | 225,000                | 20,000                                 | 9.76%                                      | 18            |
|   | <u>610,871</u>         | <u>512,486</u>         | <u>340,000</u>         | <u>380,000</u>         | <u>40,000</u>                          | <u>11.76%</u>                              |               |
| <br>                                      |                        |                        |                        |                        |  |  |               |
| <b>Supplies and Materials</b>             |                        |                        |                        |                        |  |  |               |
| Office Supplies                           | 3,089                  | 3,745                  | 10,000                 | 6,000                  | (4,000)                                | -40.00%                                    | 19            |
| Printing Supplies - Sp. Ed.               | 0                      | 0                      | 9,000                  | 9,000                  | 0                                      | 0.00%                                      | 20            |
| Small Computer Equipment                  | 12,746                 | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 21            |
| Software                                  | 45,719                 | 1,474                  | 50,000                 | 50,000                 | 0                                      | 0.00%                                      | 22            |
| Instructional Materials                   | 237,983                | 192,892                | 300,000                | 300,000                | 0                                      | 0.00%                                      | 23            |
| Assessment Materials                      | 20,886                 | 67,369                 | 50,000                 | 50,000                 | 0                                      | 0.00%                                      | 24            |
| Library Materials                         | 1,023                  | 20                     | 1,000                  | 1,000                  | 0                                      | 0.00%                                      | 25            |
| Other Supplies                            | 71                     | 0                      | 2,000                  | 2,000                  | 0                                      | 0.00%                                      | 26            |
|   | <u>321,517</u>         | <u>265,500</u>         | <u>422,000</u>         | <u>418,000</u>         | <u>(4,000)</u>                         | <u>-0.95%</u>                              |               |
| <br>                                      |                        |                        |                        |                        |  |  |               |
| <b>Other Charges</b>                      |                        |                        |                        |                        |  |  |               |
| Travel                                    | 52,187                 | 40,724                 | 55,000                 | 55,000                 | 0                                      | 0.00%                                      | 27            |
| Student Admission Fees                    | 158                    | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 28            |
|   | <u>52,344</u>          | <u>40,724</u>          | <u>55,000</u>          | <u>55,000</u>          | <u>0</u>                               | <u>0.00%</u>                               |               |
| <br>                                      |                        |                        |                        |                        |  |  |               |
| <b>Property</b>                           |                        |                        |                        |                        |  |  |               |
| Equipment                                 | 56,724                 | 51,901                 | 50,000                 | 50,000                 | 0                                      | 0.00%                                      | 29            |
| <br>                                      |                        |                        |                        |                        |  |  |               |
| <b>Transfers</b>                          |                        |                        |                        |                        |  |  |               |
| Maryland LEAs (Tuition)                   | 19,616                 | 32,775                 | 30,000                 | 30,000                 | 0                                      | 0.00%                                      | 30            |
| <br>                                      |                        |                        |                        |                        |  |  |               |
| <b>Program Total</b>                      | <b>17,069,930</b>      | <b>17,166,920</b>      | <b>17,594,525</b>      | <b>17,848,485</b>      | <b>253,960</b>                         | <b>1.44%</b>                               |               |

## Special Education Programs in Private/Contracted Centers

MSDE Category: Special Education

MSDE Subcategory: Non-Public School Programs

| <u>Program Budget</u>            | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|---|--|---------------|
| <b>Transfers</b>                 |                        |                        |                        |                        |   |  |               |
| Special Placements - Residential | 727,124                | 736,814                | 800,000                | 800,000                | 0                                       | 0.00%                                      | 1             |
| Special Placements - Day         | 3,077,519              | 3,406,580              | 3,045,101              | 2,895,101              | (150,000)                               | -4.93%                                     | 2             |
| State Institutions               | 36,408                 | 38,478                 | 40,000                 | 40,000                 | 0                                       | 0.00%                                      | 3             |
| <b>Program Total</b>             | <b>3,841,051</b>       | <b>4,181,873</b>       | <b>3,885,101</b>       | <b>3,735,101</b>       | <b>(150,000)</b>                        | <b>-3.86%</b>                              |               |

## Special Education Staff Development Program

MSDE Category: Special Education

MSDE Subcategory: Instructional Staff Development

| <u>Program Budget</u>         | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
|-------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| <b>Salaries and Wages</b>     |                        |                        |                        |                        |  |  |               |
| Workshop Pay                  | 22,844                 | 21,931                 | 35,000                 | 30,000                 | (5,000)                                | -14.29%                                    | 1             |
| Substitutes - Staff Develop.  | 2,970                  | 2,530                  | 6,600                  | 3,600                  | (3,000)                                | -45.45%                                    | 2             |
|                               | <u>25,814</u>          | <u>24,461</u>          | <u>41,600</u>          | <u>33,600</u>          | <u>(8,000)</u>                         | <u>-19.23%</u>                             |               |
| <b>Contracted Services</b>    |                        |                        |                        |                        |  |  |               |
| Consultants                   | 9,215                  | 1,063                  | 5,000                  | 2,000                  | (3,000)                                | -60.00%                                    | 3             |
| <b>Supplies and Materials</b> |                        |                        |                        |                        |  |  |               |
| Workshop Materials            | 2,502                  | 3,290                  | 3,500                  | 3,500                  | 0                                      | 0.00%                                      | 4             |
| <b>Other Charges</b>          |                        |                        |                        |                        |  |  |               |
| Travel                        | 1,523                  | 7,150                  | 1,000                  | 1,000                  | 0                                      | 0.00%                                      | 5             |
| Professional Development      | 5,186                  | 8,419                  | 6,000                  | 6,000                  | 0                                      | 0.00%                                      | 6             |
| Subscriptions & Dues          | 0                      | 450                    | 1,000                  | 1,000                  | 0                                      | 0.00%                                      | 7             |
|                               | <u>6,709</u>           | <u>16,019</u>          | <u>8,000</u>           | <u>8,000</u>           | <u>0</u>                               | <u>0.00%</u>                               |               |
| <b>Program Total</b>          | <b>44,241</b>          | <b>44,834</b>          | <b>58,100</b>          | <b>47,100</b>          | <b>(11,000)</b>                        | <b>-18.93%</b>                             |               |

# Administrators and School Staff in Local Special Education Centers

MSDE Category: Special Education  
MSDE Subcategory: Office of the Principal

**Program Staffing Summary**

|                                | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./ (Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> |
|--------------------------------|------------------------|------------------------|------------------------|------------------------|---|--|
| Principals - Special Education | 2.0                    | 2.0                    | 2.0                    | 2.0                    | 0.0                                     | 0.00%                                      |
| Clerical and Support           | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                     | 0.00%                                      |
| Total FTE                      | 3.0                    | 3.0                    | 3.0                    | 3.0                    | 0.0                                     | 0.00%                                      |

**Program Budget**

|                                | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./ (Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> | <b>Item #</b> |
|--------------------------------|------------------------|------------------------|------------------------|------------------------|---|--|---------------|
| <b>Salaries and Wages</b>      |                        |                        |                        |                        |   |  |               |
| Principals - Special Education | 184,859                | 186,573                | 191,496                | 191,575                | 79                                      | 0.04%                                      | 1             |
| Clerical and Support           | 46,680                 | 35,785                 | 36,543                 | 46,500                 | 9,957                                   | 27.25%                                     | 2             |
| Additional Employment          | 4,796                  | 1,426                  | 4,000                  | 500                    | (3,500)                                 | -87.50%                                    | 3             |
| Instructional Substitutes      | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 4             |
|                                | 236,335                | 223,784                | 232,039                | 238,575                | 6,536                                   | 2.82%                                      |               |
| <b>Other Charges</b>           |                        |                        |                        |                        |   |  |               |
| Travel                         | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 5             |
|                                | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      |               |
| <b>Program Total</b>           | <b>236,335</b>         | <b>223,784</b>         | <b>232,039</b>         | <b>238,575</b>         | <b>6,536</b>                            | <b>2.82%</b>                               |               |

## Supervision of Special Education Programs

MSDE Category: Special Education

MSDE Subcategory: Instructional Administration and Supervision

**Program Staffing Summary**

|                               | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./ (Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> |
|-------------------------------|------------------------|------------------------|------------------------|------------------------|---|--|
| Professional                  | 5.0                    | 4.0                    | 4.0                    | 4.0                    | 0.0                                     | 0.00%                                      |
| Special Education Specialists | 6.0                    | 6.0                    | 6.0                    | 6.0                    | 0.0                                     | 0.00%                                      |
| Clerical and Support          | 3.0                    | 3.0                    | 3.0                    | 3.0                    | 0.0                                     | 0.00%                                      |
| Total FTE                     | 14.0                   | 13.0                   | 13.0                   | 13.0                   | 0.0                                     | 0.00%                                      |

**Program Budget**

|                               | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./ (Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> | <b>Item #</b> |
|-------------------------------|------------------------|------------------------|------------------------|------------------------|---|--|---------------|
| <b>Salaries and Wages</b>     |                        |                        |                        |                        |   |  |               |
| Professional                  | 558,670                | 462,511                | 459,338                | 431,469                | (27,869)                                | -6.07%                                     | 1             |
| Special Education Specialists | 472,754                | 471,605                | 479,738                | 487,292                | 7,553                                   | 1.57%                                      | 2             |
| Clerical and Support          | 89,806                 | 90,703                 | 100,794                | 101,798                | 1,004                                   | 1.00%                                      | 3             |
| Temp A&S - Observations       | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 4             |
| Clerical / Additional Pay     | 4,660                  | 7,857                  | 4,000                  | 4,000                  | 0                                       | 0.00%                                      | 5             |
| Summer / Additional Pay       | 26                     | 1,163                  | 1,500                  | 1,500                  | 0                                       | 0.00%                                      | 6             |
| Instructional Substitutes     | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 7             |
|                               | 1,125,915              | 1,033,839              | 1,045,370              | 1,026,058              | (19,312)                                | -1.85%                                     |               |
| <b>Contracted Services</b>    |                        |                        |                        |                        |   |  |               |
| Consultants                   | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 8             |
|                               | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      |               |
| <b>Supplies and Materials</b> |                        |                        |                        |                        |   |  |               |
| Office Supplies               | 1,274                  | 1,124                  | 5,000                  | 3,000                  | (2,000)                                 | -40.00%                                    | 9             |
| Small Equipment and Supplies  | 0                      | 0                      | 500                    | 500                    | 0                                       | 0.00%                                      | 10            |
|                               | 1,274                  | 1,124                  | 5,500                  | 3,500                  | (2,000)                                 | -36.36%                                    |               |
| <b>Other Charges</b>          |                        |                        |                        |                        |   |  |               |
| Travel                        | 15,329                 | 29,170                 | 10,000                 | 10,000                 | 0                                       | 0.00%                                      | 11            |
| Subscriptions & Dues          | 5,218                  | 5,314                  | 5,000                  | 5,000                  | 0                                       | 0.00%                                      | 12            |
|                               | 20,547                 | 34,484                 | 15,000                 | 15,000                 | 0                                       | 0.00%                                      |               |
| <b>Property</b>               |                        |                        |                        |                        |   |  |               |
| Equipment                     | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 13            |
| <b>Program Total</b>          | <b>1,147,737</b>       | <b>1,069,446</b>       | <b>1,065,870</b>       | <b>1,044,558</b>       | <b>(21,312)</b>                         | <b>-2.00%</b>                              |               |



**Student Services Programs**  
MSDE Category: Student Personnel Services

| <b><u>Program Staffing Summary</u></b> | <b><u>Actual<br/>FY16</u></b> | <b><u>Actual<br/>FY17</u></b> | <b><u>Budget<br/>FY18</u></b> | <b><u>Budget<br/>FY19</u></b> | <b><u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u></b> |                      |
|--|-------------------------------|-------------------------------|-------------------------------|-------------------------------|--|---|----------------------|
| Pupil Personnel Workers                | 7.0                           | 7.0                           | 7.0                           | 8.0                           | 1.0  | 14.29%  |                      |
| Social Workers                         | 11.0                          | 11.0                          | 11.0                          | 12.0                          | 1.0  | 9.09%   |                      |
| Clerical and Support                   | 2.5                           | 2.5                           | 2.5                           | 2.5                           | 0.0  | 0.00%   |                      |
| <b>Total FTE</b>                       | <b>20.5</b>                   | <b>20.5</b>                   | <b>20.5</b>                   | <b>22.5</b>                   | <b>2.0</b>                                     | <b>9.76%</b>                                      |                      |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b><u>Program Budget</u></b>           | <b><u>Actual<br/>FY16</u></b> | <b><u>Actual<br/>FY17</u></b> | <b><u>Budget<br/>FY18</u></b> | <b><u>Budget<br/>FY19</u></b> | <b><u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u></b> | <b><u>Item #</u></b> |
| <b>Salaries and Wages</b>              |                               |                               |                               |                               |  |   |                      |
| Pupil Personnel Workers                | 615,424                       | 642,030                       | 647,572                       | 712,290                       | 64,718   | 9.99%   | 1                    |
| Social Workers                         | 685,587                       | 732,492                       | 733,605                       | 801,296                       | 67,691   | 9.23%   | 2                    |
| Clerical and Support                   | 117,962                       | 120,311                       | 125,536                       | 126,796                       | 1,260  | 1.00%   | 3                    |
| Additional Pay                         | 5,634                         | 18,102                        | 30,000                        | 30,000                        | 0  | 0.00%   | 4                    |
| Instructional Substitutes              | 540                           | 1,138                         | 5,000                         | 2,000                         | (3,000)  | -60.00%   | 5                    |
|  | <b>1,425,146</b>              | <b>1,514,072</b>              | <b>1,541,713</b>              | <b>1,672,382</b>              | <b>130,669</b>                                 | <b>8.48%</b>                                      |                      |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b>Contracted Services</b>             |                               |                               |                               |                               |  |   |                      |
| Equipment Rental                       | 0                             | 0                             | 0                             | 0                             | 0  | 0.00%   | 6                    |
| School/Family Liaison/Alt. Prog.       | 75,000                        | 75,000                        | 75,000                        | 75,000                        | 0  | 0.00%   | 7                    |
|  | <b>75,000</b>                 | <b>75,000</b>                 | <b>75,000</b>                 | <b>75,000</b>                 | <b>0</b>                                       | <b>0.00%</b>                                      |                      |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b>Supplies and Materials</b>          |                               |                               |                               |                               |  |   |                      |
| Office Supplies                        | 4,301                         | 3,798                         | 4,000                         | 4,000                         | 0  | 0.00%   | 8                    |
| Small Equipment and Supplies           | 0                             | 1,070                         | 1,000                         | 1,000                         | 0  | 0.00%   | 9                    |
| Attendance Incentive Materials         | 0                             | 2,293                         | 2,000                         | 2,000                         | 0  | 0.00%   | 10                   |
| Conflict Resolution Materials          | 2,993                         | 1,948                         | 3,000                         | 3,000                         | 0  | 0.00%   | 11                   |
|  | <b>7,294</b>                  | <b>9,108</b>                  | <b>10,000</b>                 | <b>10,000</b>                 | <b>0</b>                                       | <b>0.00%</b>                                      |                      |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b>Other Charges</b>                   |                               |                               |                               |                               |  |   |                      |
| Travel                                 | 3,314                         | 3,712                         | 4,000                         | 4,000                         | 0  | 0.00%   | 12                   |
| <br>                                   |                               |                               |                               |                               |  |   |                      |
| <b>Property</b>                        |                               |                               |                               |                               |  |   |                      |
| Equipment                              | 0                             | 0                             | 0                             | 0                             | 0  | 0.00%   | 13                   |
| <b>Program Total</b>                   | <b>1,510,754</b>              | <b>1,601,892</b>              | <b>1,630,713</b>              | <b>1,761,382</b>              | <b>130,669</b>                                 | <b>8.01%</b>                                      |                      |

## Student Health Programs

MSDE Category: Student Health Services

| <u>Program Staffing Summary</u> | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |  |
|---------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|--|
| Professional                    | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                    | 0.00%                                      |  |
| Nurse                           | 0.0                    | 0.0                    | 0.0                    | 0.0                    | 0.0                                    | 0.00%                                      |  |
| Physical Therapist              | 3.0                    | 3.0                    | 3.0                    | 3.0                    | 0.0                                    | 0.00%                                      |  |
| ParaPro - Health Services       | 0.0                    | 3.0                    | 3.0                    | 3.0                    | 0.0                                    | 0.00%                                      |  |
| LPN Nurses                      | 16.0                   | 13.0                   | 13.0                   | 13.0                   | 0.0                                    | 0.00%                                      |  |
| Clerical and Support            | 0.0                    | 0.5                    | 0.5                    | 0.5                    | 0.0                                    | 0.00%                                      |  |
| Total FTE                       | 20.0                   | 20.5                   | 20.5                   | 20.5                   | 0.0                                    | 0.00%                                      |  |

  

| <u>Program Budget</u>            | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| <b>Salaries and Wages</b>        |                        |                        |                        |                        |  |  |               |
| Professional                     | 92,836                 | 96,360                 | 96,623                 | 96,767                 | 144                                    | 0.15%                                      | 1             |
| Nurse                            | 0                      | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 2             |
| Physical Therapist               | 133,918                | 156,503                | 239,186                | 246,403                | 7,217                                  | 3.02%                                      | 3             |
| ParaPro - Health Services        | 0                      | 62,324                 | 70,184                 | 71,143                 | 959                                    | 1.37%                                      | 4             |
| LPN Nurses                       | 466,320                | 366,469                | 418,110                | 413,405                | (4,705)                                | -1.13%                                     | 5             |
| Clerical and Support             | 0                      | 20,542                 | 24,573                 | 24,636                 | 63                                     | 0.26%                                      | 6             |
| Temporary Employment             | 9,788                  | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 7             |
| Additional Pay                   | 3,866                  | 2,806                  | 3,000                  | 3,000                  | 0                                      | 0.00%                                      | 8             |
| Instructional Substitutes        | 0                      | 2,454                  | 0                      | 0                      | 0                                      | 0.00%                                      | 9             |
| Substitute - Nurses              | 35,616                 | 19,852                 | 40,000                 | 40,000                 | 0                                      | 0.00%                                      | 10            |
|                                  | 742,344                | 727,312                | 891,676                | 895,354                | 3,678                                  | 0.41%                                      |               |
| <b>Contracted Services</b>       |                        |                        |                        |                        |  |  |               |
| Equipment Repair                 | 21,522                 | 16,915                 | 20,000                 | 20,000                 | 0                                      | 0.00%                                      | 11            |
| Nursing Services                 | 2,957,884              | 2,768,502              | 2,995,000              | 3,054,000              | 59,000                                 | 1.97%                                      | 12            |
| Physical/Occupational Therapists | 103,500                | 103,043                | 15,000                 | 15,000                 | 0                                      | 0.00%                                      | 13            |
| Other Contracted Services        | 3,655                  | 37,484                 | 10,000                 | 100,000                | 90,000                                 | 900.00%                                    | 14            |
|                                  | 3,086,561              | 2,925,944              | 3,040,000              | 3,189,000              | 149,000                                | 4.90%                                      |               |
| <b>Supplies and Materials</b>    |                        |                        |                        |                        |  |  |               |
| Office Supplies                  | 5,815                  | 7,293                  | 12,000                 | 10,000                 | (2,000)                                | -16.67%                                    | 15            |
| Computer Software                | 29,380                 | 29,380                 | 34,500                 | 34,500                 | 0                                      | 0.00%                                      | 16            |
| Medical Supplies                 | 38,675                 | 50,933                 | 52,000                 | 52,000                 | 0                                      | 0.00%                                      | 17            |
|                                  | 73,870                 | 87,605                 | 98,500                 | 96,500                 | (2,000)                                | -2.03%                                     |               |
| <b>Other Charges</b>             |                        |                        |                        |                        |  |  |               |
| Travel                           | 4,871                  | 8,189                  | 6,000                  | 6,000                  | 0                                      | 0.00%                                      | 18            |
| <b>Property</b>                  |                        |                        |                        |                        |  |  |               |
| Equipment                        | 2,739                  | 5,465                  | 0                      | 0                      | 0                                      | 0.00%                                      | 19            |
| <b>Program Total</b>             | <b>3,910,385</b>       | <b>3,754,514</b>       | <b>4,036,176</b>       | <b>4,186,854</b>       | <b>150,678</b>                         | <b>3.73%</b>                               |               |

## Student Transportation Programs

MSDE Category: Student Transportation Services

| <u>Program Staffing Summary</u> | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./(Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> |
|---------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--|--|
| Professional                    | 3.9                          | 4.9                          | 4.9                          | 4.9                          | 0.0  | 0.00%  |
| Clerical and Support            | 6.0                          | 5.0                          | 5.0                          | 5.0                          | 0.0  | 0.00%  |
| Driver Trainer                  | 1.0                          | 1.0                          | 1.0                          | 1.0                          | 0.0  | 0.00%  |
| Shop Foreman                    | 1.0                          | 1.0                          | 1.0                          | 1.0                          | 0.0  | 0.00%  |
| Garage Employees                | 9.0                          | 9.0                          | 9.0                          | 8.0                          | (1.0)  | -11.11%  |
| Bus Drivers                     | 131.0                        | 130.0                        | 130.0                        | 130.0                        | 0.0  | 0.00%  |
| Bus Attendants                  | 41.0                         | 41.0                         | 41.0                         | 41.0                         | 0.0  | 0.00%  |
| Total Employees                 | 192.9                        | 191.9                        | 191.9                        | 190.9                        | (1.0)  | -0.52%   |

| <u>Program Budget</u>     | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./(Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>Item #</u> |
|---------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--|--|---------------|
| <b>Salaries and Wages</b> |                              |                              |                              |                              |  |  |               |
| Professional              | 312,192                      | 389,493                      | 392,900                      | 397,339                      | 4,439  | 1.13%  | 1             |
| Clerical and Support      | 236,021                      | 242,552                      | 243,518                      | 245,947                      | 2,429  | 1.00%  | 2             |
| Driver Trainer            | 61,347                       | 58,959                       | 59,890                       | 60,495                       | 605  | 1.01%  | 3             |
| Shop Foreman              | 82,650                       | 78,811                       | 79,707                       | 80,500                       | 792  | 0.99%  | 4             |
| Garage Employees          | 517,535                      | 518,593                      | 529,914                      | 438,014                      | (91,901)                                     | -17.34%  | 5             |
| Bus Drivers               | 2,814,138                    | 2,778,124                    | 3,019,599                    | 2,999,541                    | (20,058)                                     | -0.66%   | 6             |
| Bus Attendants            | 568,245                      | 608,904                      | 740,026                      | 732,289                      | (7,736)                                      | -1.05%   | 7             |
| Temporary Employment      | 0                            | 781                          | 0                            | 0                            | 0  | 0.00%  | 8             |
| Additional Pay            | 143,457                      | 204,247                      | 150,000                      | 150,000                      | 0  | 0.00%  | 9             |
| Summer School Transp.     | 90,082                       | 75,580                       | 100,000                      | 100,000                      | 0  | 0.00%  | 10            |
| In-service Training       | 25,127                       | 14,572                       | 27,000                       | 27,000                       | 0  | 0.00%  | 11            |
| Substitute Bus Drivers    | 334,231                      | 378,189                      | 300,000                      | 300,000                      | 0  | 0.00%  | 12            |
| Substitute Bus Attendants | 245,181                      | 291,068                      | 150,000                      | 200,000                      | 50,000                                       | 33.33%   | 13            |
| Turnover Credit           | 0                            | 0                            | (150,000)                    | (150,000)                    | 0  | 0.00%  | 14            |
|                           | 5,430,206                    | 5,639,871                    | 5,642,555                    | 5,581,125                    | (61,430)                                     | -1.09%   |               |

|                            |           |           |           |           |           |         |    |
|----------------------------|-----------|-----------|-----------|-----------|-----------|---------|----|
| <b>Contracted Services</b> |           |           |           |           |           |         |    |
| Consultants                | 1,781     | 1,835     | 7,500     | 3,000     | (4,500)   | -60.00% | 15 |
| Physical Exams             | 24,865    | 22,882    | 23,000    | 25,000    | 2,000     | 8.70%   | 16 |
| Drug Testing               | 10,644    | 6,513     | 10,000    | 10,000    | 0         | 0.00%   | 17 |
| Contracted Training        | 3,232     | 10,753    | 12,000    | 12,000    | 0         | 0.00%   | 18 |
| Facility Rental            | 0         | 0         | 0         | 0         | 0         | 0.00%   | 19 |
| Equipment Rental           | 0         | 0         | 0         | 0         | 0         | 0.00%   | 20 |
| Repairs - Private Garages  | 35,132    | 72,461    | 20,000    | 35,000    | 15,000    | 75.00%  | 21 |
| Contracted Drivers         | 3,050,759 | 2,993,847 | 3,400,000 | 3,200,000 | (200,000) | -5.88%  | 22 |
| Public Carriers            | 46,816    | 58,617    | 35,000    | 50,000    | 15,000    | 42.86%  | 23 |
|                            | 3,173,229 | 3,166,908 | 3,507,500 | 3,335,000 | (172,500) | -4.92%  |    |

|                                |         |         |         |         |         |         |    |
|--------------------------------|---------|---------|---------|---------|---------|---------|----|
| <b>Supplies and Materials</b>  |         |         |         |         |         |         |    |
| Training Supplies              | 1,026   | 1,339   | 1,400   | 1,400   | 0       | 0.00%   | 24 |
| Computer Software              | 87,223  | 95,862  | 83,350  | 83,350  | 0       | 0.00%   | 25 |
| Tires, Repairs & Disposal Fees | 34,836  | 37,022  | 26,500  | 35,000  | 8,500   | 32.08%  | 26 |
| Repair & Maintenance Parts     | 285,306 | 271,067 | 234,500 | 270,000 | 35,500  | 15.14%  | 27 |
| Title and Transfer Fees        | 2,200   | 2,100   | 2,000   | 2,000   | 0       | 0.00%   | 28 |
| Uniforms                       | 0       | 0       | 0       | 32,000  | 32,000  | 100.00% | 29 |
| Miscellaneous Supplies & Mat.  | 106,823 | 134,933 | 81,000  | 110,000 | 29,000  | 35.80%  | 30 |
|                                | 517,414 | 542,323 | 428,750 | 533,750 | 105,000 | 24.49%  |    |

**Student Transportation Programs (Continued)**

| <b>Program Budget</b>               | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./(Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> | <b>Item #</b> |
|-------------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| <b>Other Charges</b>                |                        |                        |                        |                        |  |  |               |
| Travel/Professional Dev.            | 2,717                  | 7,842                  | 4,500                  | 4,500                  | 0                                      | 0.00%                                      | 31            |
| Dues & Subscriptions                | 802                    | 1,351                  | 1,500                  | 1,500                  | 0                                      | 0.00%                                      | 32            |
| Insurance - Buses                   | 103,732                | 109,171                | 110,000                | 125,000                | 15,000                                 | 13.64%                                     | 33            |
| Vehicle Fuel, Oil, Etc.             | 518,341                | 678,233                | 775,000                | 775,000                | 0                                      | 0.00%                                      | 34            |
| Operations Credit                   | (348,082)              | (433,451)              | (330,000)              | (330,000)              | 0                                      | 0.00%                                      | 35            |
| School System Activities Transp.    | 58,651                 | 137,268                | 130,000                | 130,000                | 0                                      | 0.00%                                      | 36            |
| Arts Enrichment - Transp.           | 34,273                 | 42,045                 | 30,000                 | 30,000                 | 0                                      | 0.00%                                      | 37            |
| Extended Learning - Transp.         | 18,095                 | 18,189                 | 30,000                 | 25,000                 | (5,000)                                | -16.67%                                    | 38            |
| Co-Curricular Trips                 | 75,483                 | 67,918                 | 88,000                 | 80,000                 | (8,000)                                | -9.09%                                     | 39            |
| Student Transportation - CTE        | 31,388                 | 26,408                 | 20,000                 | 25,000                 | 5,000                                  | 25.00%                                     | 40            |
| Student Transportation - Special Ed | 1,231                  | 994                    | 2,000                  | 2,000                  | 0                                      | 0.00%                                      | 41            |
| Upward Bound Tutoring Prog. Transp. | 46,730                 | 50,773                 | 50,000                 | 50,000                 | 0                                      | 0.00%                                      | 42            |
|                                     | <u>543,362</u>         | <u>706,741</u>         | <u>911,000</u>         | <u>918,000</u>         | <u>7,000</u>                           | <u>0.77%</u>                               |               |
| <b>Property</b>                     |                        |                        |                        |                        |  |  |               |
| Equipment Other than Buses          | 17,957                 | 18,363                 | 50,000                 | 30,000                 | (20,000)                               | -40.00%                                    | 43            |
| Buses                               | 1,818,459              | 1,048,594              | 1,446,015              | 1,508,475              | 62,460                                 | 4.32%                                      | 44            |
| Board Staff Vehicles                | 82,663                 | 43,308                 | 45,000                 | 45,000                 | 0                                      | 0.00%                                      | 45            |
|                                     | <u>1,919,079</u>       | <u>1,110,265</u>       | <u>1,541,015</u>       | <u>1,583,475</u>       | <u>42,460</u>                          | <u>2.76%</u>                               |               |
| <b>Program Total</b>                | <b>11,583,291</b>      | <b>11,166,108</b>      | <b>12,030,820</b>      | <b>11,951,350</b>      | <b>(79,470)</b>                        | <b>-0.66%</b>                              |               |

## Facilities Operations Programs

MSDE Category: Operation of Plant

| <b>Program Staffing Summary</b>    | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./(Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> |  |
|------------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|--|
| Professional                       | 2.5                    | 2.5                    | 2.5                    | 2.5                    | 0.0                                    | 0.00%                                      |  |
| Custodial Personnel                | 190.5                  | 190.0                  | 190.0                  | 190.0                  | 0.0                                    | 0.00%                                      |  |
| Regional Custodial Personnel       | 7.0                    | 7.0                    | 7.0                    | 4.0                    | (3.0)                                  | -42.86%                                    |  |
| Warehousing & Distribution Person. | 2.0                    | 2.0                    | 2.0                    | 2.0                    | 0.0                                    | 0.00%                                      |  |
| Specialists/Technicians            | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                    | 0.00%                                      |  |
| <b>Total FTE</b>                   | <b>203.0</b>           | <b>202.5</b>           | <b>202.5</b>           | <b>199.5</b>           | <b>(3.0)</b>                           | <b>-1.48%</b>                              |  |

  

| <b>Program Budget</b>            | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./(Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> | <b>Item #</b> |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| <b>Salaries and Wages</b>        |                        |                        |                        |                        |  |  |               |
| Professional                     | 179,046                | 211,407                | 212,133                | 214,627                | 2,494                                  | 1.18%                                      | 1             |
| Custodial Personnel              | 6,943,678              | 6,821,395              | 7,100,125              | 7,139,334              | 39,209                                 | 0.55%                                      | 2             |
| Regional Custodial Personnel     | 201,807                | 188,629                | 206,388                | 126,453                | (79,935)                               | -38.73%                                    | 3             |
| Specialists/Technicians          | 50,070                 | 18,955                 | 42,806                 | 43,243                 | 437                                    | 1.02%                                      | 4             |
| Warehousing & Distribution Pers. | 89,406                 | 83,612                 | 76,966                 | 77,735                 | 768                                    | 1.00%                                      | 5             |
| Additional Wages/Substitutes     | 474,435                | 583,583                | 480,000                | 480,000                | 0                                      | 0.00%                                      | 6             |
| Turnover Credit                  | 0                      | 0                      | (150,000)              | (150,000)              | 0                                      | 0.00%                                      | 7             |
|                                  | <b>7,938,441</b>       | <b>7,907,581</b>       | <b>7,968,418</b>       | <b>7,931,392</b>       | <b>(37,027)</b>                        | <b>-0.46%</b>                              |               |
| <b>Contracted Services</b>       |                        |                        |                        |                        |  |  |               |
| Facility Rental                  | 139,861                | 139,789                | 135,000                | 140,000                | 5,000                                  | 3.70%                                      | 8             |
| Equipment Rental                 | 8,847                  | 1,787                  | 7,000                  | 5,000                  | (2,000)                                | -28.57%                                    | 9             |
| Time Clocks, Fire Alarms         | 55,244                 | 10,380                 | 48,000                 | 40,000                 | (8,000)                                | -16.67%                                    | 10            |
| Elevator Service Contracts       | 0                      | 0                      | 0                      | 50,000                 | 50,000                                 | 100.00%                                    | 11            |
| Equipment Repair - Other         | 23,758                 | 14,387                 | 15,000                 | 15,000                 | 0                                      | 0.00%                                      | 12            |
| Equipment Repair - Facilities    | 60                     | 0                      | 5,000                  | 5,000                  | 0                                      | 0.00%                                      | 13            |
| Equipment Repair - CTE           | 7,893                  | 17,258                 | 25,000                 | 25,000                 | 0                                      | 0.00%                                      | 14            |
| Equipment Repair - Science       | 0                      | 13,000                 | 13,000                 | 13,000                 | 0                                      | 0.00%                                      | 15            |
| Equipment Repair - P.E./Arts     | 21,099                 | 17,981                 | 15,000                 | 15,000                 | 0                                      | 0.00%                                      | 16            |
| Other Contracted Services        | 2,513                  | 5,190                  | 0                      | 5,000                  | 5,000                                  | 100.00%                                    | 17            |
| Trash Removal                    | 310,272                | 307,799                | 350,000                | 350,000                | 0                                      | 0.00%                                      | 18            |
| Snow Removal                     | 105,594                | 28,016                 | 75,000                 | 75,000                 | 0                                      | 0.00%                                      | 19            |
| Mowing Grass                     | 22,500                 | 26,410                 | 13,000                 | 48,000                 | 35,000                                 | 269.23%                                    | 20            |
|                                  | <b>697,641</b>         | <b>581,996</b>         | <b>701,000</b>         | <b>786,000</b>         | <b>85,000</b>                          | <b>12.13%</b>                              |               |
| <b>Supplies and Materials</b>    |                        |                        |                        |                        |  |  |               |
| Postage                          | 82,700                 | 72,173                 | 125,000                | 85,000                 | (40,000)                               | -32.00%                                    | 21            |
| Uniform Maintenance              | 5,043                  | 4,044                  | 5,500                  | 5,500                  | 0                                      | 0.00%                                      | 22            |
| Operational Supplies             | 719,928                | 814,422                | 750,000                | 750,000                | 0                                      | 0.00%                                      | 23            |
|                                  | <b>807,671</b>         | <b>890,639</b>         | <b>880,500</b>         | <b>840,500</b>         | <b>(40,000)</b>                        | <b>-4.54%</b>                              |               |
| <b>Other Charges</b>             |                        |                        |                        |                        |  |  |               |
| Recertification Training         | 2,755                  | 700                    | 3,000                  | 3,000                  | 0                                      | 0.00%                                      | 24            |
| Vehicle Insurance                | 47,768                 | 49,673                 | 60,000                 | 55,000                 | (5,000)                                | -8.33%                                     | 25            |
| Vehicle Fuel, Oil, Etc.          | 22,335                 | 14,298                 | 42,000                 | 40,000                 | (2,000)                                | -4.76%                                     | 26            |
| Insurance on Buildings           | 333,614                | 343,555                | 311,000                | 335,000                | 24,000                                 | 7.72%                                      | 27            |
| Insurance Deductible             | 7,136                  | 1,123                  | 12,500                 | 8,000                  | (4,500)                                | -36.00%                                    | 28            |
| Water and Sewer                  | 530,673                | 608,997                | 585,000                | 585,000                | 0                                      | 0.00%                                      | 29            |
| Fuel - Heating                   | 145,318                | 243,048                | 475,000                | 300,000                | (175,000)                              | -36.84%                                    | 30            |
| Electricity                      | 4,372,274              | 4,282,783              | 4,460,000              | 4,610,000              | 150,000                                | 3.36%                                      | 31            |
| Natural Gas & Propane            | 202,552                | 286,444                | 550,000                | 400,000                | (150,000)                              | -27.27%                                    | 32            |
|                                  | <b>5,664,424</b>       | <b>5,830,620</b>       | <b>6,498,500</b>       | <b>6,336,000</b>       | <b>(162,500)</b>                       | <b>-2.50%</b>                              |               |
| <b>Property</b>                  |                        |                        |                        |                        |  |  |               |
| Equipment                        | 133,286                | 145,420                | 125,000                | 125,000                | 0                                      | 0.00%                                      | 33            |
|                                  | <b>133,286</b>         | <b>145,420</b>         | <b>125,000</b>         | <b>125,000</b>         | <b>0</b>                               | <b>0.00%</b>                               |               |
| <b>Program Total</b>             | <b>15,241,462</b>      | <b>15,356,257</b>      | <b>16,173,418</b>      | <b>16,018,892</b>      | <b>(154,527)</b>                       | <b>-0.96%</b>                              |               |

## Technology Support & Maintenance

MSDE Category: Operation of Plant

| <u>Program Staffing Summary</u> | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |  |
|---------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|--|
| Technology - Professional       | 6.5                    | 12.5                   | 12.5                   | 11.5                   | (1.0)                                  | -8.00%                                     |  |
| Clerical and Support            | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                    | 0.00%                                      |  |
| Tech. Electronics Technicians   | 14.0                   | 12.0                   | 12.0                   | 12.0                   | 0.0                                    | 0.00%                                      |  |
| Total FTE                       | 21.5                   | 25.5                   | 25.5                   | 24.5                   | (1.0)                                  | -3.92%                                     |  |

  

| <u>Program Budget</u>         | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
|-------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| <b>Salaries and Wages</b>     |                        |                        |                        |                        |  |  |               |
| Professional                  | 468,865                | 847,258                | 967,809                | 846,556                | (121,253)                              | -12.53%                                    | 1             |
| Clerical and Support          | 54,342                 | 57,804                 | 59,538                 | 59,538                 | 0                                      | 0.00%                                      | 2             |
| Electronics Technicians       | 725,968                | 576,704                | 595,490                | 604,050                | 8,560                                  | 1.44%                                      | 3             |
| Temporary Employment          | 653                    | 5,921                  | 0                      | 0                      | 0                                      | 0.00%                                      | 4             |
| Additional Wages              | 24,532                 | 14,903                 | 20,000                 | 20,000                 | 0                                      | 0.00%                                      | 5             |
|                               | 1,274,360              | 1,502,591              | 1,642,837              | 1,530,144              | (112,693)                              | -6.86%                                     |               |
| <b>Contracted Services</b>    |                        |                        |                        |                        |  |  |               |
| Tech. - Service Contracts     | 403,627                | 431,893                | 400,000                | 400,000                | 0                                      | 0.00%                                      | 6             |
| Tech. - Repairs & Maintenance | 162,954                | 134,458                | 135,000                | 135,000                | 0                                      | 0.00%                                      | 7             |
|                               | 566,581                | 566,351                | 535,000                | 535,000                | 0                                      | 0.00%                                      |               |
| <b>Supplies and Materials</b> |                        |                        |                        |                        |  |  |               |
| Office Supplies               | 1,959                  | 1,952                  | 2,000                  | 2,000                  | 0                                      | 0.00%                                      | 8             |
| Tech. Support Supplies        | 244,167                | 206,164                | 360,000                | 360,000                | 0                                      | 0.00%                                      | 9             |
| Small Computer Equipment      | 121,684                | 230,211                | 25,000                 | 25,000                 | 0                                      | 0.00%                                      | 10            |
| Computer Software             | 316,956                | 356,975                | 300,000                | 300,000                | 0                                      | 0.00%                                      | 11            |
|                               | 684,766                | 795,301                | 687,000                | 687,000                | 0                                      | 0.00%                                      |               |
| <b>Other Charges</b>          |                        |                        |                        |                        |  |  |               |
| Travel/Prof. Dev.             | 45,071                 | 31,645                 | 30,000                 | 30,000                 | 0                                      | 0.00%                                      | 12            |
| Communications                | 40,058                 | 53,295                 | 59,000                 | 59,000                 | 0                                      | 0.00%                                      | 13            |
|                               | 85,129                 | 84,940                 | 89,000                 | 89,000                 | 0                                      | 0.00%                                      |               |
| <b>Property</b>               |                        |                        |                        |                        |  |  |               |
| Equipment                     | 324,474                | 307,504                | 550,000                | 550,000                | 0                                      | 0.00%                                      | 14            |
|                               | 324,474                | 307,504                | 550,000                | 550,000                | 0                                      | 0.00%                                      |               |
| <b>Program Total</b>          | <b>2,935,309</b>       | <b>3,256,687</b>       | <b>3,503,837</b>       | <b>3,391,144</b>       | <b>(112,693)</b>                       | <b>-3.22%</b>                              |               |

## Safety/Security and Risk Management Programs

MSDE Category: Operation of Plant

| <u>Program Staffing Summary</u>  | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |               |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| Professional                     | 1.2                    | 1.2                    | 1.2                    | 1.2                    | 0.0                                    | 0.00%                                      |               |
| School Lobby Receptionist        | 4.0                    | 4.0                    | 4.0                    | 4.0                    | 0.0                                    | 0.00%                                      |               |
| Crossing Guards                  | 22.0                   | 22.0                   | 22.0                   | 22.0                   | 0.0                                    | 0.00%                                      |               |
| Total FTE                        | 27.2                   | 27.2                   | 27.2                   | 27.2                   | 0.0                                    | 0.00%                                      |               |
| <br>                             |                        |                        |                        |                        |  |  |               |
| <u>Program Budget</u>            | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>        |                        |                        |                        |                        |  |  |               |
| Professional                     | 119,927                | 124,548                | 122,994                | 124,906                | 1,912                                  | 1.55%                                      | 1             |
| School Lobby Receptionist        | 85,576                 | 86,864                 | 87,232                 | 88,115                 | 883                                    | 1.01%                                      | 2             |
| Crossing Guards                  | 214,334                | 208,681                | 237,981                | 239,555                | 1,574                                  | 0.66%                                      | 3             |
| Additional Wages                 | 1,698                  | 263                    | 2,500                  | 2,500                  | 0                                      | 0.00%                                      | 4             |
| Substitute-Crossing Guards       | 12,768                 | 14,192                 | 15,000                 | 15,000                 | 0                                      | 0.00%                                      | 5             |
|                                  | 434,302                | 434,548                | 465,707                | 470,075                | 4,368                                  | 0.94%                                      |               |
| <br>                             |                        |                        |                        |                        |  |  |               |
| <b>Contracted Services</b>       |                        |                        |                        |                        |  |  |               |
| Equipment Repair                 | 0                      | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 6             |
| Tech. - Service Contracts        | 26,606                 | 137,904                | 120,000                | 90,000                 | (30,000)                               | -25.00%                                    | 7             |
| School Resource Officers         | 534,123                | 603,954                | 700,000                | 747,500                | 47,500                                 | 6.79%                                      | 8             |
| Security                         | 18,267                 | 27,394                 | 35,000                 | 30,000                 | (5,000)                                | -14.29%                                    | 9             |
|                                  | 578,996                | 769,252                | 855,000                | 867,500                | 12,500                                 | 1.46%                                      |               |
| <br>                             |                        |                        |                        |                        |  |  |               |
| <b>Supplies and Materials</b>    |                        |                        |                        |                        |  |  |               |
| Office Supplies                  | 356                    | 52                     | 500                    | 500                    | 0                                      | 0.00%                                      | 10            |
| Small Computer Equipment         | 22,017                 | 162,276                | 100,000                | 75,000                 | (25,000)                               | -25.00%                                    | 11            |
| Computer Software                | 6,442                  | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 12            |
| Crossing Guard Uniforms/Supplies | 1,969                  | 1,855                  | 3,000                  | 3,000                  | 0                                      | 0.00%                                      | 13            |
| Medical Supplies                 | 0                      | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 14            |
| Other - Miscellaneous            | 24,744                 | 81,507                 | 25,000                 | 25,000                 | 0                                      | 0.00%                                      | 15            |
|                                  | 55,529                 | 245,689                | 128,500                | 103,500                | (25,000)                               | -19.46%                                    |               |
| <br>                             |                        |                        |                        |                        |  |  |               |
| <b>Other Charges</b>             |                        |                        |                        |                        |  |  |               |
| Travel/Professional Dev.         | 10,300                 | 12,370                 | 10,000                 | 10,000                 | 0                                      | 0.00%                                      | 16            |
| Dues & Subscriptions             | 0                      | 0                      | 100                    | 100                    | 0                                      | 0.00%                                      | 17            |
|                                  | 10,300                 | 12,370                 | 10,100                 | 10,100                 | 0                                      | 0.00%                                      |               |
| <br>                             |                        |                        |                        |                        |  |  |               |
| <b>Property</b>                  |                        |                        |                        |                        |  |  |               |
| Equipment                        | 428,207                | 48,317                 | 80,000                 | 60,000                 | (20,000)                               | -25.00%                                    | 18            |
|                                  | 428,207                | 48,317                 | 80,000                 | 60,000                 | (20,000)                               | -25.00%                                    |               |
| <br>                             |                        |                        |                        |                        |  |  |               |
| <b>Program Total</b>             | <b>1,507,334</b>       | <b>1,510,177</b>       | <b>1,539,307</b>       | <b>1,511,175</b>       | <b>(28,132)</b>                        | <b>-1.83%</b>                              |               |

## Facilities Maintenance Programs

MSDE Category: Maintenance of Plant

| <u>Program Staffing Summary</u>    | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |               |
|------------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| Professional                       | 1.5                    | 1.5                    | 1.5                    | 1.5                    | 0.0                                    | 0.00%                                      |               |
| Clerical and Support               | 1.0                    | 2.0                    | 2.0                    | 2.0                    | 0.0                                    | 0.00%                                      |               |
| Maintenance Personnel              | 35.0                   | 35.0                   | 35.0                   | 35.0                   | 0.0                                    | 0.00%                                      |               |
| Total FTE                          | 37.5                   | 38.5                   | 38.5                   | 38.5                   | 0.0                                    | 0.00%                                      |               |
| <hr/>                              |                        |                        |                        |                        |  |  |               |
| <u>Program Budget</u>              | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>          |                        |                        |                        |                        |  |  |               |
| Professional                       | 146,871                | 157,961                | 151,796                | 125,761                | (26,036)                               | -17.15%                                    | 1             |
| Clerical and Support               | 47,965                 | 78,877                 | 82,487                 | 83,300                 | 813                                    | 0.99%                                      | 2             |
| Maintenance Personnel              | 1,749,298              | 1,689,635              | 1,755,041              | 1,765,010              | 9,969                                  | 0.57%                                      | 3             |
| Additional Pay                     | 74,628                 | 88,177                 | 100,000                | 95,000                 | (5,000)                                | -5.00%                                     | 4             |
|                                    | 2,018,762              | 2,014,649              | 2,089,323              | 2,069,070              | (20,253)                               | -0.97%                                     |               |
| <hr/>                              |                        |                        |                        |                        |  |  |               |
| <b>Contracted Services</b>         |                        |                        |                        |                        |  |  |               |
| Consultants                        | 23,480                 | 56,946                 | 70,000                 | 70,000                 | 0                                      | 0.00%                                      | 5             |
| Equipment Rental                   | 62,980                 | 33,217                 | 18,000                 | 30,000                 | 12,000                                 | 66.67%                                     | 6             |
| Equipment Repairs                  | 24,010                 | 4,396                  | 30,000                 | 25,000                 | (5,000)                                | -16.67%                                    | 7             |
| Vehicle Repairs                    | 46,799                 | 25,610                 | 25,000                 | 35,000                 | 10,000                                 | 40.00%                                     | 8             |
| Electrical Repairs                 | 35,452                 | 155,790                | 193,000                | 150,000                | (43,000)                               | -22.28%                                    | 9             |
| Emergency Repairs                  | 1,720                  | 0                      | 40,000                 | 40,000                 | 0                                      | 0.00%                                      | 10            |
| Engineering/Architectural Services | 400,002                | 326,704                | 100,000                | 150,000                | 50,000                                 | 50.00%                                     | 11            |
| Building Renovation                | 2,897,622              | 2,836,325              | 530,000                | 530,000                | 0                                      | 0.00%                                      | 12            |
| Paving/Resurfacing                 | 293,127                | 223,105                | 250,000                | 250,000                | 0                                      | 0.00%                                      | 13            |
| Masonry/Concrete Work              | 216,096                | 93,239                 | 60,000                 | 60,000                 | 0                                      | 0.00%                                      | 14            |
| Signage                            | 23,695                 | 23,803                 | 4,000                  | 20,000                 | 16,000                                 | 400.00%                                    | 15            |
| Landscaping and Grading            | 233,068                | 14,355                 | 80,000                 | 80,000                 | 0                                      | 0.00%                                      | 16            |
| Fencing                            | 38,426                 | 6,420                  | 50,000                 | 50,000                 | 0                                      | 0.00%                                      | 17            |
| Bleacher Seating                   | 17,720                 | 104,470                | 12,000                 | 100,000                | 88,000                                 | 733.33%                                    | 18            |
| Draperies and Shades               | 35,987                 | 11,235                 | 69,000                 | 50,000                 | (19,000)                               | -27.54%                                    | 19            |
| Flooring                           | 69,900                 | 143,503                | 220,000                | 200,000                | (20,000)                               | -9.09%                                     | 20            |
| Painting                           | 41,814                 | 17,200                 | 97,000                 | 100,000                | 3,000                                  | 3.09%                                      | 21            |
| Plumbing                           | 53,873                 | 180,207                | 257,000                | 195,000                | (62,000)                               | -24.12%                                    | 22            |
| Fire/Life Safety                   | 320,181                | 240,531                | 375,000                | 300,000                | (75,000)                               | -20.00%                                    | 23            |
| HVAC                               | 582,855                | 2,507,950              | 708,000                | 708,000                | 0                                      | 0.00%                                      | 24            |
| Roofing                            | 116,974                | 29,174                 | 20,000                 | 25,000                 | 5,000                                  | 25.00%                                     | 25            |
| EPA Compliance Services            | 154,788                | 70,722                 | 260,000                | 200,000                | (60,000)                               | -23.08%                                    | 26            |
| Locker Repairs/Replacement         | 16,905                 | 21,047                 | 40,000                 | 40,000                 | 0                                      | 0.00%                                      | 27            |
| Chalkboard/Tackboard Replac.       | 0                      | 0                      | 4,000                  | 6,000                  | 2,000                                  | 50.00%                                     | 28            |
| Other                              | 1,254,440              | 514,382                | 1,070,000              | 1,070,000              | 0                                      | 0.00%                                      | 29            |
| Trailer Rental                     | 0                      | 0                      | 5,000                  | 4,000                  | (1,000)                                | -20.00%                                    | 30            |
|                                    | 6,961,911              | 7,640,330              | 4,587,000              | 4,488,000              | (99,000)                               | -2.16%                                     |               |
| <hr/>                              |                        |                        |                        |                        |  |  |               |
| <b>Supplies and Materials</b>      |                        |                        |                        |                        |  |  |               |
| Plumb., Mech., Elect., Struc. Sup. | 1,035,382              | 1,221,099              | 1,005,000              | 1,005,000              | 0                                      | 0.00%                                      | 31            |
| Small Equipment & Furniture        | 198,592                | 16,294                 | 125,000                | 125,000                | 0                                      | 0.00%                                      | 32            |
| Uniform Maintenance                | 5,604                  | 9,132                  | 6,400                  | 10,000                 | 3,600                                  | 56.25%                                     | 33            |
|                                    | 1,239,578              | 1,246,525              | 1,136,400              | 1,140,000              | 3,600                                  | 0.32%                                      |               |
| <hr/>                              |                        |                        |                        |                        |  |  |               |
| <b>Other Charges</b>               |                        |                        |                        |                        |  |  |               |
| Travel                             | 13,262                 | 7,223                  | 6,000                  | 6,000                  | 0                                      | 0.00%                                      | 34            |
| Recertification Training           | 865                    | 0                      | 4,000                  | 4,000                  | 0                                      | 0.00%                                      | 35            |
| Vehicle Fuel, Oil, Etc..           | 127,378                | 73,522                 | 135,000                | 135,000                | 0                                      | 0.00%                                      | 36            |
|                                    | 141,505                | 80,745                 | 145,000                | 145,000                | 0                                      | 0.00%                                      |               |
| <hr/>                              |                        |                        |                        |                        |  |  |               |
| <b>Property</b>                    |                        |                        |                        |                        |  |  |               |
| Equipment                          | 179,420                | 203,856                | 205,000                | 205,000                | 0                                      | 0.00%                                      | 37            |
| <hr/>                              |                        |                        |                        |                        |  |  |               |
| <b>Program Total</b>               | <b>10,541,177</b>      | <b>11,186,105</b>      | <b>8,162,723</b>       | <b>8,047,070</b>       | <b>(115,653)</b>                       | <b>-1.42%</b>                              |               |



## Facilities Capital Outlay

MSDE Category: Capital Outlay

| <b><u>Program Staffing Summary</u></b> | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./ (Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> |               |
|--|------------------------|------------------------|------------------------|------------------------|---|--|---------------|
| Professional                           | 4.0                    | 3.0                    | 3.0                    | 3.0                    | 0.0                                     | 0.00%                                      |               |
| Clerical and Support                   | 2.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                     | 0.00%                                      |               |
| Specialists/Technicians                | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                     | 0.00%                                      |               |
| Total FTE                              | 7.0                    | 5.0                    | 5.0                    | 5.0                    | 0.0                                     | 0.00%                                      |               |
| <hr/>                                  |                        |                        |                        |                        |   |  |               |
| <b><u>Program Budget</u></b>           | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./ (Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> | <b>Item #</b> |
| <b>Salaries and Wages</b>              |                        |                        |                        |                        |   |  |               |
| Professional                           | 340,008                | 305,611                | 310,395                | 313,152                | 2,757                                   | 0.89%                                      | 1             |
| Clerical and Support                   | 83,836                 | 47,262                 | 47,270                 | 47,749                 | 479                                     | 1.01%                                      | 2             |
| Specialists/Technicians                | 51,648                 | 53,489                 | 55,029                 | 55,572                 | 543                                     | 0.99%                                      | 3             |
| Additional Pay                         | 850                    | 50                     | 2,500                  | 500                    | (2,000)                                 | -80.00%                                    | 4             |
|  | 476,342                | 406,412                | 415,194                | 416,973                | 1,779                                   | 0.43%                                      |               |
| <hr/>                                  |                        |                        |                        |                        |   |  |               |
| <b>Contracted Services</b>             |                        |                        |                        |                        |   |  |               |
| Other Contracted Services              | 0                      | 0                      | 0                      | 6,000                  | 6,000                                   | 100.00%                                    | 5             |
|  | 0                      | 0                      | 0                      | 6,000                  | 6,000                                   | 100.00%                                    |               |
| <hr/>                                  |                        |                        |                        |                        |   |  |               |
| <b>Supplies and Materials</b>          |                        |                        |                        |                        |   |  |               |
| Office Supplies                        | 7,066                  | 4,662                  | 7,000                  | 5,000                  | (2,000)                                 | -28.57%                                    | 6             |
| Computer Software                      | 0                      | 2,300                  | 0                      | 12,000                 | 12,000                                  | 100.00%                                    | 7             |
|  | 7,066                  | 6,962                  | 7,000                  | 17,000                 | 10,000                                  | 142.86%                                    |               |
| <hr/>                                  |                        |                        |                        |                        |   |  |               |
| <b>Other Charges</b>                   |                        |                        |                        |                        |   |  |               |
| Travel/Professional Dev.               | 1,651                  | 0                      | 1,000                  | 500                    | (500)                                   | -50.00%                                    | 8             |
| Dues & Subscriptions                   | 182                    | 0                      | 500                    | 250                    | (250)                                   | -50.00%                                    | 9             |
|  | 1,833                  | 0                      | 1,500                  | 750                    | (750)                                   | -50.00%                                    |               |
| <hr/>                                  |                        |                        |                        |                        |   |  |               |
| <b>Property</b>                        |                        |                        |                        |                        |   |  |               |
| Equipment                              | 0                      | 49,953                 | 1,500                  | 1,500                  | 0                                       | 0.00%                                      | 10            |
| Building Lease                         | 633,468                | 13,617                 | 0                      | 0                      | 0                                       | 0.00%                                      | 11            |
|  | 633,468                | 63,570                 | 1,500                  | 1,500                  | 0                                       | 0.00%                                      |               |
| <hr/>                                  |                        |                        |                        |                        |   |  |               |
| <b>Transfers</b>                       |                        |                        |                        |                        |   |  |               |
| Transfer - Capital Projects            | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 12            |
| <hr/>                                  |                        |                        |                        |                        |   |  |               |
| <b>Program Total</b>                   | <b>1,118,710</b>       | <b>476,944</b>         | <b>425,194</b>         | <b>442,223</b>         | <b>17,029</b>                           | <b>4.00%</b>                               |               |

# Food Services Program

MSDE Category: Food Services

| <u>Program Budget</u>     | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
|---------------------------|------------------------|------------------------|------------------------|------------------------|---|--|---------------|
| <b>Salaries and Wages</b> |                        |                        |                        |                        |   |  |               |
| Additional Pay            | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 1             |
|                           | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      |               |
| <b>Transfers</b>          |                        |                        |                        |                        |   |  |               |
| Transfer to Food Services | 17,666                 | 12,365                 | 20,000                 | 20,000                 | 0                                       | 0.00%                                      | 2             |
| <b>Program Total</b>      | <b>17,666</b>          | <b>12,365</b>          | <b>20,000</b>          | <b>20,000</b>          | <b>0</b>                                | <b>0.00%</b>                               |               |

## Employee Benefit Program

MSDE Category: Fixed Charges

| <u>Program Budget</u>           | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./ (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>Item #</u> |
|---------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|---|--|---------------|
| <b>Other Charges</b>            |                              |                              |                              |                              |   |  |               |
| Retirement Plans                | 6,719,811                    | 6,572,456                    | 7,516,000                    | 7,457,000                    | (59,000)                                      | -0.78%   | 1             |
| Social Security                 | 11,489,042                   | 11,546,758                   | 12,225,901                   | 11,645,908                   | (579,993)                                     | -4.74%   | 2             |
| Workmen's Compensation          | 1,164,426                    | 1,190,025                    | 1,216,152                    | 1,234,638                    | 18,486  | 1.52%  | 3             |
| Medical Insurance               | 28,854,640                   | 30,967,105                   | 39,066,754                   | 40,639,742                   | 1,572,988                                     | 4.03%  | 4             |
| OPEB Funding / GASB 45          | 4,275,000                    | 3,750,000                    | 3,500,000                    | 3,500,000                    | 0   | 0.00%  | 5             |
| Life Insurance                  | 214,760                      | 235,480                      | 220,000                      | 220,000                      | 0   | 0.00%  | 6             |
| Long-Term Disability Insurance  | 26,333                       | 29,744                       | 30,000                       | 30,000                       | 0   | 0.00%  | 7             |
| Unemployment Compensation       | 63,438                       | 76,240                       | 115,000                      | 115,000                      | 0   | 0.00%  | 8             |
| Perfect Attendance - Sick Leave | 0                            | 0                            | 400,000                      | 400,000                      | 0   | 0.00%  | 9             |
| Retirement - Sick Leave         | 601,685                      | 647,632                      | 680,000                      | 701,000                      | 21,000  | 3.09%  | 10            |
| Retirement - Annual Leave       | 248,694                      | 346,830                      | 285,000                      | 285,000                      | 0   | 0.00%  | 11            |
| A&S Tuition Reimbursement       | 63,363                       | 41,384                       | 60,000                       | 60,000                       | 0   | 0.00%  | 12            |
| Teacher Tuition Reimbursement   | 537,509                      | 508,333                      | 625,000                      | 625,000                      | 0   | 0.00%  | 13            |
| ESP Tuition Reimbursement       | 33,732                       | 28,934                       | 35,000                       | 35,000                       | 0   | 0.00%  | 14            |
| Health and Wellness             | 205                          | 3,894                        | 1,500                        | 1,500                        | 0   | 0.00%  | 15            |
| Student Athletic Insurance      | 18,489                       | 36,919                       | 20,000                       | 20,000                       | 0   | 0.00%  | 16            |
| General Comprehensive Liability | 120,610                      | 130,427                      | 152,000                      | 145,000                      | (7,000)                                       | -4.61%   | 17            |
| Encumbrance Clearing            | (38,017)                     | 0                            | 0                            | 0                            | 0   | 0.00%  | 18            |
| Resource Pool                   |                              |                              |                              | 3,761,935                    | 3,761,935                                     | 100.00%  | 19            |
| <b>Program Total</b>            | <b>54,393,718</b>            | <b>56,112,160</b>            | <b>66,148,307</b>            | <b>70,876,722</b>            | <b>4,728,415</b>                              | <b>7.15%</b>                                     |               |

## Elected Board Member Services

MSDE Category: Administration

MSDE Subcategory: Board of Education Services

| <u>Program Staffing Summary</u> | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |
|---------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|
| Board Members                   | 7.0                    | 7.0                    | 7.0                    | 7.0                    | 0.0                                    | 0.00%                                      |
| Professional                    | 2.0                    | 2.0                    | 2.0                    | 2.0                    | 0.0                                    | 0.00%                                      |
| Clerical and Support            | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                    | 0.00%                                      |
| Total Board & Employees         | <u>10.0</u>            | <u>10.0</u>            | <u>10.0</u>            | <u>10.0</u>            | <u>0.0</u>                             | <u>0.00%</u>                               |

| <u>Program Budget</u>     | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
|---------------------------|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| <b>Salaries and Wages</b> |                        |                        |                        |                        |  |  |               |
| Board Members             | 41,947                 | 51,942                 | 49,200                 | 57,950                 | 8,750                                  | 17.78%                                     | 1             |
| Professional              | 230,420                | 234,590                | 238,190                | 241,097                | 2,907                                  | 1.22%                                      | 2             |
| Clerical and Support      | 43,359                 | 44,686                 | 45,501                 | 45,959                 | 458                                    | 1.01%                                      | 3             |
| Additional Wages          | 167                    | 137                    | 1,000                  | 1,000                  | 0                                      | 0.00%                                      | 4             |
|                           | <u>315,893</u>         | <u>331,354</u>         | <u>333,891</u>         | <u>346,006</u>         | <u>12,115</u>                          | <u>3.63%</u>                               |               |

|                            |                |                |                |                |          |              |   |
|----------------------------|----------------|----------------|----------------|----------------|----------|--------------|---|
| <b>Contracted Services</b> |                |                |                |                |          |              |   |
| Audit & Accounting Fees    | 47,970         | 48,960         | 55,000         | 55,000         | 0        | 0.00%        | 5 |
| Superintendent Search      | 0              | 0              | 0              | 0              | 0        | 0.00%        | 6 |
| Legal Fees                 | 70,070         | 149,676        | 50,000         | 50,000         | 0        | 0.00%        | 7 |
| Other Contracted Services  | 38,433         | 37,904         | 38,000         | 38,000         | 0        | 0.00%        | 8 |
|                            | <u>156,473</u> | <u>236,540</u> | <u>143,000</u> | <u>143,000</u> | <u>0</u> | <u>0.00%</u> |   |

|                               |              |              |              |              |          |              |    |
|-------------------------------|--------------|--------------|--------------|--------------|----------|--------------|----|
| <b>Supplies and Materials</b> |              |              |              |              |          |              |    |
| Office Supplies-Board         | 392          | 1,763        | 2,000        | 2,000        | 0        | 0.00%        | 9  |
| Office Supplies-Legal Counsel | 881          | 648          | 2,000        | 2,000        | 0        | 0.00%        | 10 |
| Food/Meals - Board            | 2,345        | 2,888        | 5,500        | 5,500        | 0        | 0.00%        | 11 |
|                               | <u>3,617</u> | <u>5,299</u> | <u>9,500</u> | <u>9,500</u> | <u>0</u> | <u>0.00%</u> |    |

|                            |               |               |               |               |          |              |    |
|----------------------------|---------------|---------------|---------------|---------------|----------|--------------|----|
| <b>Other Charges</b>       |               |               |               |               |          |              |    |
| Travel-Board               | 4,372         | 4,205         | 9,500         | 9,500         | 0        | 0.00%        | 12 |
| Travel-Legal Staff         | 990           | 632           | 500           | 500           | 0        | 0.00%        | 13 |
| Dues & Subscriptions-Board | 34,286        | 36,289        | 35,000        | 35,000        | 0        | 0.00%        | 14 |
| Dues & Subs.-Legal Counsel | 5,826         | 8,398         | 7,000         | 7,000         | 0        | 0.00%        | 15 |
| Other - Miscellaneous      | 9,940         | 7,710         | 11,000        | 11,000        | 0        | 0.00%        | 16 |
|                            | <u>55,413</u> | <u>57,233</u> | <u>63,000</u> | <u>63,000</u> | <u>0</u> | <u>0.00%</u> |    |

|                 |   |   |   |   |   |       |    |
|-----------------|---|---|---|---|---|-------|----|
| <b>Property</b> |   |   |   |   |   |       |    |
| Equipment       | 0 | 0 | 0 | 0 | 0 | 0.00% | 17 |

|                      |                |                |                |                |               |              |  |
|----------------------|----------------|----------------|----------------|----------------|---------------|--------------|--|
| <b>Program Total</b> | <b>531,397</b> | <b>630,427</b> | <b>549,391</b> | <b>561,506</b> | <b>12,115</b> | <b>2.21%</b> |  |
|----------------------|----------------|----------------|----------------|----------------|---------------|--------------|--|

## Executive Leadership Team

MSDE Category: Administration

MSDE Subcategory: Executive Administration

| <u>Program Staffing Summary</u>    | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |               |
|------------------------------------|------------------------|------------------------|------------------------|------------------------|---|--|---------------|
| Professional                       | 2.0                    | 2.0                    | 3.0                    | 3.0                    | 0.0                                     | 0.00%                                      |               |
| Development Coordinator            | 0.0                    | 0.0                    | 0.0                    | 0.0                    | 0.0                                     | 0.00%                                      |               |
| Clerical and Support               | 2.0                    | 2.0                    | 3.0                    | 3.0                    | 0.0                                     | 0.00%                                      |               |
| Total FTE                          | 4.0                    | 4.0                    | 6.0                    | 6.0                    | 0.0                                     | 0.00%                                      |               |
| <br>                               |                        |                        |                        |                        |   |  |               |
| <u>Program Budget</u>              | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>          |                        |                        |                        |                        |   |  |               |
| Professional                       | 401,395                | 352,372                | 567,505                | 496,229                | (71,276)                                | -12.56%                                    | 1             |
| Development Coordinator            | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 2             |
| Clerical and Support               | 155,661                | 157,321                | 216,048                | 210,182                | (5,866)                                 | -2.72%                                     | 3             |
| Temporary Employment - Master Plan | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 4             |
| Additional Wages                   | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 5             |
|                                    | 557,056                | 509,693                | 783,553                | 706,411                | (77,142)                                | -9.85%                                     |               |
| <br>                               |                        |                        |                        |                        |   |  |               |
| <b>Contracted Services</b>         |                        |                        |                        |                        |   |  |               |
| Consultant Services                | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 6             |
|                                    | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      |               |
| <br>                               |                        |                        |                        |                        |   |  |               |
| <b>Supplies and Materials</b>      |                        |                        |                        |                        |   |  |               |
| Office Supplies-Superintendent     | 504                    | 1,167                  | 3,000                  | 2,000                  | (1,000)                                 | -33.33%                                    | 7             |
| Office Supplies-Deputy Supt.       | 485                    | 1,612                  | 3,000                  | 2,000                  | (1,000)                                 | -33.33%                                    | 8             |
| Office Supplies-COO                | 0                      | 0                      | 1,500                  | 2,000                  | 500                                     | 33.33%                                     | 9             |
| Office Supplies-Master Plan        | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 10            |
| Office Supplies-System Dev.        | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 11            |
| Books and Magazines-Supt.          | 12                     | 151                    | 300                    | 200                    | (100)                                   | -33.33%                                    | 12            |
| Books and Magazines-Dep. Supt.     | 47                     | 0                      | 100                    | 100                    | 0                                       | 0.00%                                      | 13            |
| Food/Meals-System Dev.             | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 14            |
|                                    | 1,047                  | 2,930                  | 7,900                  | 6,300                  | (1,600)                                 | -20.25%                                    |               |
| <br>                               |                        |                        |                        |                        |   |  |               |
| <b>Other Charges</b>               |                        |                        |                        |                        |   |  |               |
| Travel-Superintendent              | 6,017                  | 4,034                  | 4,000                  | 3,000                  | (1,000)                                 | -25.00%                                    | 15            |
| Travel-Deputy Supt.                | 43                     | 73                     | 100                    | 1,500                  | 1,400                                   | 1400.00%                                   | 16            |
| Travel-COO                         | 0                      | 0                      | 500                    | 1,000                  | 500                                     | 100.00%                                    | 17            |
| Dues & Subscriptions-Supt.         | 9,965                  | 7,273                  | 9,000                  | 8,000                  | (1,000)                                 | -11.11%                                    | 18            |
| Dues & Subscriptions-Dep. Supt.    | 197                    | 228                    | 200                    | 200                    | 0                                       | 0.00%                                      | 19            |
| Dues & Subscriptions-COO           | 0                      | 0                      | 500                    | 500                    | 0                                       | 0.00%                                      | 20            |
| Other - Miscellaneous              | 11,795                 | 15,646                 | 20,000                 | 10,000                 | (10,000)                                | -50.00%                                    | 21            |
|                                    | 28,015                 | 27,255                 | 34,300                 | 24,200                 | (10,100)                                | -29.45%                                    |               |
| <br>                               |                        |                        |                        |                        |   |  |               |
| <b>Property</b>                    |                        |                        |                        |                        |   |  |               |
| Equipment                          | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 22            |
| <br>                               |                        |                        |                        |                        |   |  |               |
| <b>Program Total</b>               | <b>586,119</b>         | <b>539,878</b>         | <b>825,753</b>         | <b>736,911</b>         | <b>(88,842)</b>                         | <b>-10.76%</b>                             |               |

## Financial Services

MSDE Category: Administration

MSDE Subcategory: Fiscal Services

| <u>Program Staffing Summary</u> | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |               |
|---------------------------------|------------------------|------------------------|------------------------|------------------------|---|--|---------------|
| Professional                    | 6.0                    | 6.0                    | 5.0                    | 4.0                    | (1.0)                                   | -20.00%                                    |               |
| Clerical and Support            | 9.0                    | 9.0                    | 8.0                    | 8.0                    | 0.0                                     | 0.00%                                      |               |
| Total FTE                       | 15.0                   | 15.0                   | 13.0                   | 12.0                   | (1.0)                                   | -7.69%                                     |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <u>Program Budget</u>           | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./ (Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>       |                        |                        |                        |                        |   |  |               |
| Professional                    | 536,399                | 565,979                | 397,930                | 406,650                | 8,720                                   | 2.19%                                      | 1             |
| Clerical and Support            | 438,937                | 439,739                | 394,850                | 385,833                | (9,016)                                 | -2.28%                                     | 2             |
| Temporary Employment            | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 3             |
| Additional Wages                | 19,707                 | 13,815                 | 12,000                 | 12,000                 | 0                                       | 0.00%                                      | 4             |
|                                 | 995,043                | 1,019,533              | 804,780                | 804,483                | (296)                                   | -0.04%                                     |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Contracted Services</b>      |                        |                        |                        |                        |   |  |               |
| Internal Audit Fees             | 77,515                 | 78,510                 | 65,000                 | 65,000                 | 0                                       | 0.00%                                      | 5             |
| Equipment Rental                | 0                      | 0                      | 0                      | 0                      | 0                                       | 0.00%                                      | 6             |
| Contracted / Temp Services      | 0                      | 7,950                  | 0                      | 0                      | 0                                       | 0.00%                                      | 7             |
|                                 | 77,515                 | 86,460                 | 65,000                 | 65,000                 | 0                                       | 0.00%                                      |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Supplies and Materials</b>   |                        |                        |                        |                        |   |  |               |
| Office Supplies                 | 9,439                  | 6,854                  | 9,500                  | 6,500                  | (3,000)                                 | -31.58%                                    | 8             |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Other Charges</b>            |                        |                        |                        |                        |   |  |               |
| Travel/Professional Dev.        | 4,304                  | 7,198                  | 4,000                  | 4,000                  | 0                                       | 0.00%                                      | 9             |
| Dues & Subscriptions            | 2,698                  | 1,734                  | 2,500                  | 2,500                  | 0                                       | 0.00%                                      | 10            |
| Other - Miscellaneous           | (653)                  | 1,695                  | 0                      | 0                      | 0                                       | 0.00%                                      | 11            |
|                                 | 6,349                  | 10,627                 | 6,500                  | 6,500                  | 0                                       | 0.00%                                      |               |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Property</b>                 |                        |                        |                        |                        |   |  |               |
| Equipment                       | 0                      | 4,564                  | 0                      | 0                      | 0                                       | 0.00%                                      | 12            |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Transfers</b>                |                        |                        |                        |                        |   |  |               |
| Business Support Credit         | (570,085)              | (278,886)              | (295,000)              | (250,000)              | 45,000                                  | -15.25%                                    | 13            |
| <br>                            |                        |                        |                        |                        |   |  |               |
| <b>Program Total</b>            | <b>518,261</b>         | <b>849,152</b>         | <b>590,780</b>         | <b>632,483</b>         | <b>41,704</b>                           | <b>7.06%</b>                               |               |

# Purchasing Services

MSDE Category: Administration  
MSDE Subcategory: Purchasing Services

| <u>Program Staffing Summary</u> | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |               |
|---------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| Professional                    | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                    | 0.00%                                      |               |
| Clerical and Support            | 4.0                    | 4.0                    | 4.0                    | 4.0                    | 0.0                                    | 0.00%                                      |               |
| Total FTE                       | 5.0                    | 5.0                    | 5.0                    | 5.0                    | 0.0                                    | 0.00%                                      |               |
| <b>Program Budget</b>           |                        |                        |                        |                        |  |  |               |
|                                 | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>       |                        |                        |                        |                        |  |  |               |
| Professional                    | 115,772                | 89,961                 | 84,182                 | 85,889                 | 1,707                                  | 2.03%                                      | 1             |
| Clerical and Support            | 173,629                | 184,486                | 189,992                | 191,910                | 1,918                                  | 1.01%                                      | 2             |
| Temporary Employment            | 1,641                  | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 3             |
| Additional Wages                | 145                    | 0                      | 500                    | 500                    | 0                                      | 0.00%                                      | 4             |
|                                 | 291,188                | 274,448                | 274,674                | 278,299                | 3,625                                  | 1.32%                                      |               |
| <b>Contracted Services</b>      |                        |                        |                        |                        |  |  |               |
| Contracted Services             | 1,679                  | 3,000                  | 2,500                  | 3,000                  | 500                                    | 20.00%                                     | 5             |
|                                 | 1,679                  | 3,000                  | 2,500                  | 3,000                  | 500                                    | 20.00%                                     |               |
| <b>Supplies and Materials</b>   |                        |                        |                        |                        |  |  |               |
| Office Supplies                 | 3,904                  | 6,876                  | 6,000                  | 5,000                  | (1,000)                                | -16.67%                                    | 6             |
| Advertising                     | 4,344                  | 149                    | 5,500                  | 2,500                  | (3,000)                                | -54.55%                                    | 7             |
|                                 | 8,248                  | 7,025                  | 11,500                 | 7,500                  | (4,000)                                | -34.78%                                    |               |
| <b>Other Charges</b>            |                        |                        |                        |                        |  |  |               |
| Travel/Professional Dev.        | 1,031                  | 3,070                  | 1,000                  | 2,500                  | 1,500                                  | 150.00%                                    | 8             |
| Dues & Subscriptions            | 1,190                  | 1,728                  | 5,000                  | 3,500                  | (1,500)                                | -30.00%                                    | 9             |
|                                 | 2,221                  | 4,799                  | 6,000                  | 6,000                  | 0                                      | 0.00%                                      |               |
| <b>Property</b>                 |                        |                        |                        |                        |  |  |               |
| Equipment                       | 0                      | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 10            |
| <b>Program Total</b>            | <b>303,335</b>         | <b>289,271</b>         | <b>294,674</b>         | <b>294,799</b>         | <b>125</b>                             | <b>0.04%</b>                               |               |

# Printing Services

MSDE Category: Administration

MSDE Subcategory: Printing, Publishing, and Duplicating Services

| <b><u>Program Staffing Summary</u></b> | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./(Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> |               |
|--|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| Clerical and Support                   | 2.0                    | 2.0                    | 2.0                    | 2.0                    | 0.0                                    | 0.00%                                      |               |
| Technical                              | 4.0                    | 4.0                    | 4.0                    | 3.0                    | (1.0)                                  | -25.00%                                    |               |
| Total FTE                              | 6.0                    | 6.0                    | 6.0                    | 5.0                    | (1.0)                                  | -16.67%                                    |               |
| <b><u>Program Budget</u></b>           |                        |                        |                        |                        |  |  |               |
|  | <b>Actual<br/>FY16</b> | <b>Actual<br/>FY17</b> | <b>Budget<br/>FY18</b> | <b>Budget<br/>FY19</b> | <b>Inc./(Decr.)<br/>Bud18 vs Bud19</b> | <b>% Inc. / (Decr.)<br/>Bud18 vs Bud19</b> | <b>Item #</b> |
| <b>Salaries and Wages</b>              |                        |                        |                        |                        |  |  |               |
| Clerical and Support                   | 112,462                | 105,379                | 108,795                | 109,892                | 1,098                                  | 1.01%                                      | 1             |
| Technical                              | 173,604                | 165,578                | 177,709                | 137,492                | (40,217)                               | -22.63%                                    | 2             |
| Temporary Employment                   | 349                    | 3,580                  | 0                      | 0                      | 0                                      | 0.00%                                      | 3             |
| Additional Wages                       | 12,220                 | 7,543                  | 12,000                 | 12,000                 | 0                                      | 0.00%                                      | 4             |
|  | 298,635                | 282,080                | 298,503                | 259,384                | (39,120)                               | -13.11%                                    |               |
| <b>Contracted Services</b>             |                        |                        |                        |                        |  |  |               |
| Printing Services                      | 5,981                  | 5,194                  | 10,000                 | 10,000                 | 0                                      | 0.00%                                      | 5             |
| Equipment Rental                       | 458,034                | 432,231                | 450,000                | 450,000                | 0                                      | 0.00%                                      | 6             |
| Service/Maint. Contracts               | 13,188                 | 14,681                 | 15,000                 | 15,000                 | 0                                      | 0.00%                                      | 7             |
| Equipment Repair                       | 869                    | 2,483                  | 2,000                  | 2,000                  | 0                                      | 0.00%                                      | 8             |
|  | 478,072                | 454,589                | 477,000                | 477,000                | 0                                      | 0.00%                                      |               |
| <b>Supplies and Materials</b>          |                        |                        |                        |                        |  |  |               |
| Office Supplies                        | 1,510                  | 904                    | 2,000                  | 2,000                  | 0                                      | 0.00%                                      | 9             |
| Printing Supplies                      | 54,311                 | 62,521                 | 120,000                | 80,000                 | (40,000)                               | -33.33%                                    | 10            |
| Graphics                               | 2,559                  | 0                      | 4,000                  | 2,000                  | (2,000)                                | -50.00%                                    | 11            |
|  | 58,379                 | 63,425                 | 126,000                | 84,000                 | (42,000)                               | -33.33%                                    |               |
| <b>Property</b>                        |                        |                        |                        |                        |  |  |               |
| Equipment                              | 1,170                  | 11,715                 | 10,000                 | 10,000                 | 0                                      | 0.00%                                      | 12            |
| <b>Program Total</b>                   | <b>836,257</b>         | <b>811,809</b>         | <b>911,503</b>         | <b>830,384</b>         | <b>(81,120)</b>                        | <b>-8.90%</b>                              |               |



## Community Relations and Public Engagement Services

MSDE Category: Administration  
MSDE Subcategory: Information Services

| <u>Program Staffing Summary</u>  | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> |               |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|--|--|---------------|
| Communications Officer           | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                    | 0.00%                                      |               |
| Clerical and Support             | 2.0                    | 2.0                    | 2.0                    | 2.0                    | 0.0                                    | 0.00%                                      |               |
| Technical                        | 1.0                    | 1.0                    | 1.0                    | 1.0                    | 0.0                                    | 0.00%                                      |               |
| Total FTE                        | 4.0                    | 4.0                    | 4.0                    | 4.0                    | 0.0                                    | 0.00%                                      |               |
| <br>                             |                        |                        |                        |                        |  |  |               |
| <u>Program Budget</u>            | <u>Actual<br/>FY16</u> | <u>Actual<br/>FY17</u> | <u>Budget<br/>FY18</u> | <u>Budget<br/>FY19</u> | <u>Inc./(Decr.)<br/>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)<br/>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>        |                        |                        |                        |                        |  |  |               |
| Communications Officer           | 109,497                | 113,808                | 111,932                | 113,844                | 1,912                                  | 1.71%                                      | 1             |
| Clerical and Support             | 85,529                 | 85,343                 | 87,887                 | 88,763                 | 876                                    | 1.00%                                      | 2             |
| Technical                        | 48,742                 | 50,201                 | 52,146                 | 52,662                 | 516                                    | 0.99%                                      | 3             |
| Additional Pay                   | 3,581                  | 2,862                  | 4,000                  | 4,000                  | 0                                      | 0.00%                                      | 4             |
|                                  | 247,349                | 252,215                | 255,965                | 259,269                | 3,304                                  | 1.29%                                      |               |
| <br>                             |                        |                        |                        |                        |  |  |               |
| <b>Contracted Services</b>       |                        |                        |                        |                        |  |  |               |
| Video & Marketing                | 80,662                 | 50,682                 | 45,000                 | 25,000                 | (20,000)                               | -44.44%                                    | 5             |
| Printing                         | 50,234                 | 23,686                 | 25,000                 | 25,000                 | 0                                      | 0.00%                                      | 6             |
| Contracted Services              | 189,019                | 16,134                 | 70,000                 | 92,000                 | 22,000                                 | 31.43%                                     | 7             |
|                                  | 319,915                | 90,501                 | 140,000                | 142,000                | 2,000                                  | 1.43%                                      |               |
| <br>                             |                        |                        |                        |                        |  |  |               |
| <b>Supplies and Materials</b>    |                        |                        |                        |                        |  |  |               |
| Public Information Supplies      | 2,139                  | 2,575                  | 4,000                  | 4,000                  | 0                                      | 0.00%                                      | 8             |
| Celebration of Excel./Sp. Events | 3,598                  | 6,761                  | 4,000                  | 4,000                  | 0                                      | 0.00%                                      | 9             |
| Systemwide Apprec./Recog.        | 10,514                 | 15,257                 | 6,000                  | 6,000                  | 0                                      | 0.00%                                      | 10            |
|                                  | 16,251                 | 24,593                 | 14,000                 | 14,000                 | 0                                      | 0.00%                                      |               |
| <br>                             |                        |                        |                        |                        |  |  |               |
| <b>Other Charges</b>             |                        |                        |                        |                        |  |  |               |
| Travel/Professional Dev.         | 0                      | 28                     | 2,000                  | 500                    | (1,500)                                | -75.00%                                    | 11            |
| Dues & Subscriptions             | 597                    | 828                    | 550                    | 550                    | 0                                      | 0.00%                                      | 12            |
|                                  | 597                    | 856                    | 2,550                  | 1,050                  | (1,500)                                | -58.82%                                    |               |
| <br>                             |                        |                        |                        |                        |  |  |               |
| <b>Property</b>                  |                        |                        |                        |                        |  |  |               |
| Equipment                        | 0                      | 0                      | 0                      | 0                      | 0                                      | 0.00%                                      | 13            |
| <br>                             |                        |                        |                        |                        |  |  |               |
| <b>Program Total</b>             | <b>584,111</b>         | <b>368,165</b>         | <b>412,515</b>         | <b>416,319</b>         | <b>3,804</b>                           | <b>0.92%</b>                               |               |

# Human Resource Services

MSDE Category: Administration

MSDE Subcategory: Human Resource Services

| <u>Program Staffing Summary</u> | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./ (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> |
|---------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|---|--|
| Professional                    | 5.0                          | 4.0                          | 4.0                          | 4.0                          | 0.0   | 0.00%  |
| Clerical and Support            | 6.5                          | 6.8                          | 6.8                          | 6.8                          | 0.0   | 0.00%  |
| Total FTE                       | 11.5                         | 10.8                         | 10.8                         | 10.8                         | 0.0   | 0.00%  |

| <u>Program Budget</u>              | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./ (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>Item #</u> |
|------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|---|--|---------------|
| <b>Salaries and Wages</b>          |                              |                              |                              |                              |   |  |               |
| Professional                       | 436,757                      | 399,583                      | 422,712                      | 377,724                      | (44,988)                                      | -10.64%  | 1             |
| Clerical and Support               | 345,077                      | 356,746                      | 364,658                      | 367,678                      | 3,020   | 0.83%  | 2             |
| Temporary Employment               | 0                            | 56                           | 5,000                        | 5,000                        | 0   | 0.00%  | 3             |
| Additional Wages                   | 7,053                        | 11,478                       | 10,000                       | 10,000                       | 0   | 0.00%  | 4             |
| Substitute-Clerical                | 0                            | 0                            | 0                            | 0                            | 0   | 0.00%  | 5             |
|                                    | 788,888                      | 767,863                      | 802,370                      | 760,402                      | (41,968)                                      | -5.23%   |               |
| <b>Contracted Services</b>         |                              |                              |                              |                              |   |  |               |
| Consultants                        | 52,946                       | 62,122                       | 55,000                       | 35,000                       | (20,000)                                      | -36.36%  | 6             |
| Physical Exams                     | 3,540                        | 4,593                        | 3,500                        | 3,500                        | 0   | 0.00%  | 7             |
| Heptavax Vaccine                   | 113                          | 529                          | 1,000                        | 1,000                        | 0   | 0.00%  | 8             |
| Criminal Investigation             | 16,892                       | 12,512                       | 23,000                       | 17,000                       | (6,000)                                       | -26.09%  | 9             |
| Other Contracted Services          | 0                            | 0                            | 0                            | 0                            | 0   | 0.00%  | 10            |
|                                    | 73,491                       | 79,756                       | 82,500                       | 56,500                       | (26,000)                                      | -31.52%  |               |
| <b>Supplies and Materials</b>      |                              |                              |                              |                              |   |  |               |
| Office Supplies                    | 8,242                        | 12,849                       | 15,000                       | 13,000                       | (2,000)                                       | -13.33%  | 11            |
| Employee ID Supplies               | 10,709                       | 13,174                       | 11,000                       | 12,000                       | 1,000   | 9.09%  | 12            |
| Supplies/Mtrls - Staff Development | 1,394                        | 8,841                        | 0                            | 3,000                        | 3,000   | 100.00%  | 13            |
| WCPS Teacher Recruiting            | 10,614                       | 26,671                       | 15,000                       | 20,000                       | 5,000   | 33.33%   | 14            |
| Advertising                        | 98,320                       | 48,772                       | 60,000                       | 55,000                       | (5,000)                                       | -8.33%   | 15            |
| Food/Meals Expense                 | 14,514                       | 2,334                        | 1,000                        | 1,000                        | 0   | 0.00%  | 16            |
|                                    | 143,794                      | 112,641                      | 102,000                      | 104,000                      | 2,000   | 1.96%  |               |
| <b>Other Charges</b>               |                              |                              |                              |                              |   |  |               |
| Travel/Professional Dev.           | 12,319                       | 6,580                        | 5,000                        | 7,500                        | 2,500   | 50.00%   | 17            |
| Recruitment Travel                 | 7,907                        | 1,756                        | 4,000                        | 5,000                        | 1,000   | 25.00%   | 18            |
| Dues & Subscriptions               | 7,207                        | 6,941                        | 8,000                        | 7,000                        | (1,000)                                       | -12.50%  | 19            |
|                                    | 27,433                       | 15,276                       | 17,000                       | 19,500                       | 2,500   | 14.71%   |               |
| <b>Property</b>                    |                              |                              |                              |                              |   |  |               |
| Equipment                          | 2,929                        | 0                            | 0                            | 0                            | 0   | 0.00%  | 20            |
| <b>Program Total</b>               | <b>1,036,535</b>             | <b>975,537</b>               | <b>1,003,870</b>             | <b>940,402</b>               | <b>(63,468)</b>                               | <b>-6.32%</b>                                    |               |

## Employee Benefits Administration

MSDE Category: Administration

MSDE Subcategory: Human Resource Services

| <u>Program Staffing Summary</u> | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./ (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> |               |
|---------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|---|--|---------------|
| Professional                    | 1.0                          | 1.0                          | 1.0                          | 1.0                          | 0.0   | 0.00%  |               |
| Clerical and Support            | 1.0                          | 1.5                          | 1.5                          | 1.5                          | 0.0   | 0.00%  |               |
| Total FTE                       | 2.0                          | 2.5                          | 2.5                          | 2.5                          | 0.0   | 0.00%  |               |
| <br>                            |                              |                              |                              |                              |   |  |               |
| <u>Program Budget</u>           | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./ (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>       |                              |                              |                              |                              |   |  |               |
| Professional                    | 100,503                      | 103,526                      | 106,626                      | 107,262                      | 636   | 0.60%  | 1             |
| Clerical and Support            | 39,817                       | 62,515                       | 66,757                       | 67,250                       | 493   | 0.74%  | 2             |
| Temporary Employment            | 1,453                        | 0                            | 5,000                        | 5,000                        | 0   | 0.00%  | 3             |
| Additional Wages                | 511                          | 624                          | 1,000                        | 1,000                        | 0   | 0.00%  | 4             |
|                                 | 142,284                      | 166,666                      | 179,383                      | 180,512                      | 1,129   | 0.63%  |               |
| <br>                            |                              |                              |                              |                              |   |  |               |
| <b>Contracted Services</b>      |                              |                              |                              |                              |   |  |               |
| Consultants                     | 24,064                       | 22,282                       | 40,000                       | 25,000                       | (15,000)                                      | -37.50%  | 5             |
|                                 | 24,064                       | 22,282                       | 40,000                       | 25,000                       | (15,000)                                      | -37.50%  |               |
| <br>                            |                              |                              |                              |                              |   |  |               |
| <b>Supplies and Materials</b>   |                              |                              |                              |                              |   |  |               |
| Office Supplies                 | 1,313                        | 3,485                        | 2,500                        | 2,500                        | 0   | 0.00%  | 6             |
|                                 | 1,313                        | 3,485                        | 2,500                        | 2,500                        | 0   | 0.00%  |               |
| <br>                            |                              |                              |                              |                              |   |  |               |
| <b>Other Charges</b>            |                              |                              |                              |                              |   |  |               |
| Travel/Professional Dev.        | 250                          | 452                          | 500                          | 500                          | 0   | 0.00%  | 7             |
| Dues & Subscriptions            | 463                          | 494                          | 500                          | 500                          | 0   | 0.00%  | 8             |
|                                 | 713                          | 946                          | 1,000                        | 1,000                        | 0   | 0.00%  |               |
| <br>                            |                              |                              |                              |                              |   |  |               |
| <b>Property</b>                 |                              |                              |                              |                              |   |  |               |
| Equipment                       | 0                            | 0                            | 0                            | 0                            | 0   | 0.00%  | 9             |
| <b>Program Total</b>            | <b>168,375</b>               | <b>193,380</b>               | <b>222,883</b>               | <b>209,012</b>               | <b>(13,871)</b>                               | <b>-6.22%</b>                                    |               |

## Data And Information Processing Services

MSDE Category: Administration

MSDE Subcategory: Data Processing Services

| <u>Program Staffing Summary</u> | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./(Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> |               |
|---------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--|--|---------------|
| Professional                    | 3.5                          | 8.5                          | 8.5                          | 8.5                          | 0.0  | 0.00%  |               |
| Technical                       | 3.0                          | 0.0                          | 0.0                          | 0.0                          | 0.0  | 0.00%  |               |
| Total FTE                       | 6.5                          | 8.5                          | 8.5                          | 8.5                          | 0.0  | 0.00%  |               |
| <hr/>                           |                              |                              |                              |                              |  |  |               |
| <u>Program Budget</u>           | <u>Actual</u><br><u>FY16</u> | <u>Actual</u><br><u>FY17</u> | <u>Budget</u><br><u>FY18</u> | <u>Budget</u><br><u>FY19</u> | <u>Inc./(Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>% Inc. / (Decr.)</u><br><u>Bud18 vs Bud19</u> | <u>Item #</u> |
| <b>Salaries and Wages</b>       |                              |                              |                              |                              |  |  |               |
| Professional                    | 334,579                      | 582,912                      | 684,762                      | 620,351                      | (64,411)                                     | -9.41%   | 1             |
| Technical                       | 154,277                      | 17,734                       | 0                            | 0                            | 0  | 0.00%  | 2             |
| Additional Wages                | 5,135                        | 159                          | 0                            | 0                            | 0  | 0.00%  | 3             |
|                                 | 493,992                      | 600,805                      | 684,762                      | 620,351                      | (64,411)                                     | -9.41%   |               |
| <hr/>                           |                              |                              |                              |                              |  |  |               |
| <b>Contracted Services</b>      |                              |                              |                              |                              |  |  |               |
| Consultants                     | 5,250                        | (8,250)                      | 0                            | 0                            | 0  | 0.00%  | 4             |
| Training Services               | 1,131                        | 0                            | 0                            | 0                            | 0  | 0.00%  | 5             |
| Maintenance Contracts           | 505,742                      | 261,846                      | 550,000                      | 550,000                      | 0  | 0.00%  | 6             |
|                                 | 512,123                      | 253,596                      | 550,000                      | 550,000                      | 0  | 0.00%  |               |
| <hr/>                           |                              |                              |                              |                              |  |  |               |
| <b>Supplies and Materials</b>   |                              |                              |                              |                              |  |  |               |
| Computer Supplies               | 3,411                        | 20,140                       | 25,000                       | 20,000                       | (5,000)                                      | -20.00%  | 7             |
| Software                        | 23,058                       | 77,600                       | 47,000                       | 5,000                        | (42,000)                                     | -89.36%  | 8             |
|                                 | 26,469                       | 97,740                       | 72,000                       | 25,000                       | (47,000)                                     | -65.28%  |               |
| <hr/>                           |                              |                              |                              |                              |  |  |               |
| <b>Other Charges</b>            |                              |                              |                              |                              |  |  |               |
| Travel/Professional Dev.        | 753                          | 4,457                        | 5,000                        | 5,000                        | 0  | 0.00%  | 9             |
| Dues & Subscriptions            | 0                            | 87                           | 100                          | 100                          | 0  | 0.00%  | 10            |
|                                 | 753                          | 4,544                        | 5,100                        | 5,100                        | 0  | 0.00%  |               |
| <hr/>                           |                              |                              |                              |                              |  |  |               |
| <b>Property</b>                 |                              |                              |                              |                              |  |  |               |
| Equipment                       | 0                            | 3,108                        | 30,000                       | 30,000                       | 0  | 0.00%  | 11            |
| Equipment - Leased              | 0                            | 0                            | 0                            | 0                            | 0  | 0.00%  | 12            |
|                                 | 0                            | 3,108                        | 30,000                       | 30,000                       | 0  | 0.00%  |               |
| <hr/>                           |                              |                              |                              |                              |  |  |               |
| <b>Program Total</b>            | <b>1,033,336</b>             | <b>959,792</b>               | <b>1,341,862</b>             | <b>1,230,451</b>             | <b>(111,411)</b>                             | <b>-8.30%</b>                                    |               |